



**ISAF Annual Report  
and  
Financial Statements  
2012**



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# **Part I**

# **Activity Reports**





## President's Message



After eight years being the ISAF President, I now present my report to you for the last time. It is said you should go on a 'high'. Given that you actually can't really choose the moment of leaving the position of ISAF President I feel that we, as an organisation, have done pretty well this year and the Olympic Sailing Competition in Weymouth was extremely successful for ISAF.

Three aspects made these Games stand out for me. The first and probably the most important was the success of the ticketed spectator area. More than 60,000 tickets were sold and customer surveys indicated that the people were very happy being there and enjoying the spectator venue. The big screen and expert commentary really made it a great experience. Word soon got out to people without tickets that you could have an enjoyable day out in Weymouth and the numbers of spectators lining the shores grew day by day.

The second important point was that management of the venue and the race was excellent. ISAF Race Officials blended in with the local organisers ensuring a smooth running of the event.

Thirdly the excellent TV production delivered a very good product for the viewers at home and, as we all know, TV is very important for our position as a sport in the Olympic Games. From my own personal experience of Olympic Family members travelling down from London, they all had a terrific experience. Even those who were not able to come to Weymouth were aware of how successful our Games were from the stories that came back that Weymouth was great.

There is one achievement in the Games that I like to single out and mention: the island of Cyprus has a new sporting hero – Pavlos Kontides who became the first Cypriot ever to win an Olympic medal after his sterling silver performance in the Laser class.

The Olympic Games was followed by a very well-run Paralympic Sailing Competition. IFDS President Linda Merkle once said to me that the Olympic Sailing Competition was only a test event for the Paralympics and I think she was probably right. The success of the London 2012 Paralympic Games, in particular the increase in public interest and awareness, has really raised the importance of that event to a higher level.

With the Olympic and Paralympic Games it is easy to forget that it is business as usual for the other parts of sailing. The ISAF Youth Sailing World Championship goes from strength to strength and the 2012 edition held on Dublin Bay provided a blue print and example of how to run a successful ISAF Championship.

A new ISAF website was launched, giving a fresh face to sailing.org and special attention to service the ISAF community at isaf.com. Social media plays a very important role in the communication mix and we have proved that we are able to adapt and advance in the world of new media.

The first and foremost task of ISAF was, and still is, producing The Racing Rules of Sailing. The 2013-2016 edition of the book was delivered on time, enabling the sailors to prepare for 2013 and our MNAs to publish the rules in their country, which for many also means having to look after the translations. For the first time ISAF released an 'app' version of both the Racing Rules and the Equipment Rules of Sailing 2013-2016 which proved extremely popular.

Considerable hard work took place through the course of 2012 to evaluate boats and racing formats as we look ahead to future Olympic Games. The evolution of the sport must be embraced and we continue to learn from our experiences. The decisions taken at the Annual Conference were focussed on the selection of equipment and we look forward to welcoming new events to our regattas in 2013.

One thing is clear; there are many different views and happiness and disappointment about the decisions. But for the sake of our sport and our organisation, we must work on the implementation of our decisions to the best of our ability.

The election of a new President and Executive Committee Members took place in November and I wish them all the best in their future work for ISAF and the sport of sailing.

Thank you to all the Committees, Commissions, ISAF Officials and staff for all their hard work. It has been an honour and a pleasure to lead the Federation over the last eight years.

Göran Petersson

**Sailing – a lifetime's sport**



# Secretary General's Report

There follows an overview of the main decisions affecting the sport taken by the ISAF Council and Executive Committee during 2012.

Full information on activities during 2012 is reflected under the Committee and Secretariat activity reports.

## Competition

Event organizers of graded events for fleet racing are required to use the ISAF XML regatta reporting format in order to submit results from 1 November 2013.

### The Racing Rules of Sailing

A new Appendix SY - Superyacht Racing Rules was approved for The Racing Rules of Sailing.

### 2012 Olympic Sailing Competition

The chairman of the jury was appointed as ISAF's Anti-Corruption Officer for the 2012 Olympic Sailing Competition.

### 2016 Olympic Sailing Competition

The equipment for the women's skiff (49erFX) and mixed multihull (Nacra17) events for 2016 was selected following evaluation trials in Santander, Spain.

The RS:X was re-selected as the equipment for the men's and women's boards events.

Continental Qualification regattas were confirmed as the ISAF Sailing World Cup (SWC) regattas unless the continent does not host one in which case it may be a class continental regatta, a regional games' or a neighbouring continents SWC regatta.

### 2020 Olympic Sailing Competition

The men's and women's one person dinghy (Laser/Laser Radial) and men's and women's skiff (49er/49erFX) events were approved as core events for the 2020 Olympic Sailing Competition.

### Youth Olympic Games (YOG)

The equipment for the 2014 Youth Olympic Games was approved as Techno 293 windsurfer and the Byte CII one person dinghy.

### ISAF Sailing World Championships

The qualification system for the 2014 ISAF Sailing World Championships was approved.

### ISAF Sailing World Cup

Qingdao, China and Miami, USA were announced as host cities for the ISAF Sailing World Cup.

Qingdao will join the series in October 2013 as the first event. Prize money will be offered for the first time and some equipment supplied by the organizers.

An ISAF Sailing World Cup Manager was appointed.

### ISAF Women's Match Racing World Championship

Cork, Ireland was approved as the host of the 2014 ISAF Women's Match Racing World Championship (subject to contract and site visit).

Council amended the regulations so that teams competing at the ISAF Women's Match Racing Worlds do not need to be of the same nationality.

### ISAF Youth Sailing World Championship

The duration of the ISAF Youth World Championship was shortened by two days.

Muscat, Oman was approved as the venue for the 2016 ISAF Youth Sailing World Championship (subject to site visit and contract).

Council approved the SL16 as the equipment for the open multihull event at the 2014 ISAF Youth Worlds.

Council approved the equipment for the 2015 ISAF Youth Worlds as follows:

- Boy's and Girl's One Person Dinghy – Laser Radial
- Boy's and Girl's Two Person Dinghy – 420
- Boy's and Girl's Windsurfer – RS:X with 8.5m sail
- Open Multihull – Hobie16 with spinnaker
- Open High Performance Dinghy – 29er:

### America's Cup

A Youth America's Cup will be held in AC45s in September 2014 prior to the 34th America's Cup Match.

### Regional Games

Technical Delegates were appointed to the 2013 South American Games, the 2013 South East Asian Games, the 2013 Asian Sailing Championships, the 2014 Asian Games and the 2015 Pan American Games.

## Governance

The Terms of Reference of the Windsurfing and Kiteboarding Committee were amended.

Appointment criteria for an ISAF Nominated Expert were approved.

ISAF will subsidise the initial inspection costs of MNAs applying for ISAF Recognized Training accreditation.

Guidelines for basic level powerboat training will be developed for inclusion in the ISAF Learn to Sail Training Programme.

Amendments were approved to the requirements for International Judges, Measures and Race Officials administration, IJ examinations and the International Race Officials Programme.

Guidelines for the Election of Officers and the members of an Election Committee were approved for the ISAF General Assembly.

The establishment of an Ethics Commission was approved.

## Membership

### Member National Authorities

ISAF welcomed Kosovo and Vietnam as full members in Groups C and K respectively.

The membership of the Solomon Islands Yachting Association was cancelled.

The ISAF member of Paraguay was withdrawn from the Yacht Club Ypacari in favour of the Federacion Paraguaya de Vela.

The subscription categories of the Cuban Sailing Federation and the Yacht Racing Association of the Democratic People's Republic of Korea were changed to Category 1.





# Secretary General's Report

ISAF Group G, previously "Scandinavia" was renamed "North Europe".

One athlete from the Netherlands Antilles competed as an Independent Olympic Athlete at the 2012 Olympic Sailing Competition under the IOC flag.

## Class Associations

Council approved ISAF Class Status for four new classes; J-111, Melges 20, RS 100 and Swan 60.

## Sports Presentation

All boats competing at the ISAF Sailing World Championships or ISAF Sailing World Cup regattas are required to carry nation flags on their mainsails.

Bibs for competitors are to be required through the Notice of Race at ISAF Events. A working party is established to finalise specifications to ensure standardisation of advertising space.

## Committees, Commissions & Working Parties

Nominations from ISAF MNAs were received for Committees and Commissions for 2013-2016. The final lists were confirmed by the newly appointed Executive Committee and new Council.

A working party was established to review the membership and scope of the Athletes' Commission.

## Awards

### ISAF Rolex World Sailor of the Year Awards

The ISAF Rolex World Sailor of the Year Awards were presented to Lijia Xu (CHN) and Ben Ainslie (GBR).

### ISAF Gold Medal

ISAF Gold Medals were awarded to: Jack Caldwell (USA), Charley Cook (USA), Pierre Fehlmann (SUI), Sergio Gaibisso (ITA), Tomasz Holc (POL), David Irish (USA), Teresa Lara (VEN), Teo Ping Low (SIN), Henry Menin (ISV), Alberto Predieri (ITA), Ralph Roberts (NZL), Georg Tallberg (FIN), Eric Tulla (PUR) and Hans Zuiderbaan (NED).

### ISAF Silver Medal

ISAF Silver Medals were awarded to: Henri van der Aat (NED), Paul Anfield (USA), Ajay Balram (IND), Richard Hart (GBR), Richard Jeffries (USA), Freddy Kats (NED), Jack Lloyd (NZL), Jane Moon (CAY), Maximo Rivero-Kelly (ARG) and David Sprague (CAN).

### ISAF President's Development Award

The ISAF President's Development Award was presented to Rob Andrews in recognition of his work delivering an outstanding 2012 Olympic Sailing Competition.

## Obituaries

ISAF remembers friends, colleagues and sailors who passed away in 2012: Frank Bethwaite (NZL), Nick Burgin (GBR), Bill Cheek (CAN), Johan Devocht (BEL), Darren Dunkley-Smith (AUS), Captain Nigel Hacking (GBR), Jang-Yeon Moon (KOR), Gianpiero Saggani (ITA).

## ISAF Council (2009-2012)

### Göran Petersson (SWE) - President

His Majesty King Harald V of Norway - President of Honour  
His Majesty King Constantine - President of Honour  
Tomasz Holc (POL) - Vice-President  
Nazli Imre (TUR) - Vice-President  
David Irish (USA) - Vice-President  
Teresa Lara (VEN) - Vice-President  
Teo-Ping Low (SIN) - Vice-President  
Alberto Predieri (ITA) - Vice-President  
Eric Tulla (PUR) - Vice-President  
David Kellett (AUS) - Treasurer (non-voting)

Chris Atkins (GBR)  
John Crebbin (IRL)  
Tatjana Antončič (SLO)  
Rolf Bähr (GER)  
Tomasz Chamera (POL)  
Kamen Fillyov (BUL)  
George Andreadis (GRE)  
Jean-Pierre Champion (FRA)  
Sergio Gaibisso (ITA)  
Gerardo Pombo (ESP)  
Patrick Bergmans (BEL)  
Kurt Lönnqvist (FIN)  
Stig Hvide Smith (NOR)  
Alexander Kotenkov (RUS)  
Khalifa M Al-Sewaidi (QAT)  
Quanhai Li (CHN)  
Takao Otani (JPN)  
Ajay Balram (IND)  
Ralph Roberts (NZL)  
David Tillett (AUS)  
Maximo Rivero Kelly (ARG)  
Harry Adler (BRA)  
Jane Moon (CAY)  
Andrés Santana (DOM)  
Charles Cook (USA)  
Cory Sertl (USA)  
Peter Hall (CAN)  
Ross Robson (RSA)  
Jeff Martin (GBR) - ISAF Classes representative  
Jacques Lehn (FRA) - Offshore representative  
Fiona Kidd (CAN) - Women's representative  
Ben Barger (USA) - Athlete's representative

## ISAF General Assembly - Election of Officers 2013-2016

The ISAF General Assembly took place in Dublin, Ireland in November 2012. 109 MNAs were represented and the following Officers were elected:

ISAF President - Carlo Croce (ITA)

ISAF Vice-Presidents

- George Andreadis (GRE)
- Chris Atkins (GBR)
- Adrienne Greenwood (NZL)
- Nazli Imre (TUR)
- Gary Jobson (USA)
- Quanhai Li (CHN)
- W. Scott Perry (URU)

W. Scott Perry was appointed as Treasurer.



# ISAF Affiliate Members

## International Association for Disabled Sailing (IFDS)

IFDS had a busy year including a very successful Paralympic Sailing Competition.

The IFDS Disabled Sailing World Championships took place in Punta Gorda, Florida in January 2012. An international classification seminar was organized in conjunction with the event with participants from ?? nations attending. The Paralympic classes competed in five ISAF Sailing World Cup regattas which were often preceded by informal "coaches' regattas" which were much appreciated by the sailors.

Italy hosted a successful International Blind and Impaired Vision Match racing event on Lake Iseo. For the first time, competitors wore blindfolds, to equalize competition, in keeping with other Paralympic sports for athletes with vision impairments. This will help IFDS better determine future racing formats for sailors with vision impairment. Development level competitions were organized in many countries.

The Paralympic Sailing Competition featured 80 sailors across three events: three person keelboat (Sonar - 14), two person keelboat (SKUD18 - 11) and one person keelboat (2.4mR - 16). Ten races were completed in each fleet in varying wind conditions. Organization was excellent and highly appreciated by all present, and IFDS thanks LOCOG for the excellence of their work.

IFDS Disabled Sailing World Championships will be held in Kinsale, Ireland in August 2013, Halifax 2014 and Melbourne, Australia in 2015. Expressions of interest were received for IFDS Worlds in 2016 and 2017, as well as blind match racing in Boston, USA in 2014. Vision impaired sailors will be participating in the IFDS Blind Fleet Racing Worlds in Japan in 2013.

Sailors competing internationally have increased by over 15 percent during the past quadrennium, and attending race officials have been impressed by the level of competition.

At the IFDS AGM in November 2012, IFDS welcomed two new Vice-presidents, Betsy Alison (USA) and Brian Todd (CAN). John Twomey (IRL) was elected President. IFDS thanks outgoing President, Linda Merkle (USA), for her significant contributions to the growth of disabled sailing since 1995.

We look forward to continuing to work with ISAF and the inclusion of sailors with disabilities in mainstream sport.

2012 Paralympic Sailing Competition Medallists		
Pos	Name	Nation
<b>Single-Person Keelboat - 2.4mR</b>		
1	Helena Lucas	GBR
2	Heiko Kroger	GER
3	Thierry Schmitter	NED
<b>Two Person Keelboat - SKUD18</b>		
1	Daniel Fitzgibbon & Liesl Tesch	AUS
2	Jen French & JP Creignou	USA
3	Alexandra Rickham & Niki Birrell	GBR
<b>Three-Person Keelboat - Sonar</b>		
1	Udo Hessels, Marcel van de Veen & Mischa Rossen	NED
2	Jens Kroker, Siegmund Mainka & Robert Prem	GER
3	Aleksander Wang-Hansen, Marie Solberg & Per Eugen Kristiansen	NOR

2011-2012 ISAF Sailing World Cup Champions		
Pos	Name	Nation
<b>Single-Person Keelboat - 2.4mR</b>		
1	Helena Lucas	GBR
2	Megan Pascoe	GBR
3	Paul Tingley	CAN
<b>Two Person Keelboat - SKUD18</b>		
1	Alexandra Rickham & Niki Birrell	GBR
2	Daniel Fitzgibbon & Liesl Tesch	AUS
3	John McRoberts & Stacie Louttit	CAN
<b>Three-Person Keelboat - Sonar</b>		
1	Udo Hessels, Marcel van de Veen & Mischa Rossen	NED
2	Bruno Jourden, Eric Flageul, and Nicolas Vimont Vicary	FRA
3	Aleksander Wang-Hansen, Marie Solberg & Per Eugen Kristiansen	NOR

## International Radio Sailing Association (IRSA)

The main event for the IRSA in 2012 was the Marblehead World Championship in Pleormel, France which was decisively won by Brad Gibson (GBR). Gibson took eight race wins in the 20-race series in a fleet of 67 boats from ten nations. The IOM European Championship was held in Cres, Croatia in November 2012.

A new Executive Committee was elected in 2012, lead by new Chairman Des Fairbank (RSA). The new committee looks forward to continuing the promotion and development of the IRSA and radio sailing worldwide. The Organization and Policy Committee began work on the IRSA Regulations and other policy documentation to bring them in line with the constitution. Work also began on standardising documents with regard to Class Association Agreements and Delegated National Member Agreements.



# ISAF Affiliate Members

## World Sailing Speed Record Council (WSSRC)

It is remarkable that the World Sailing Speed Record Council can look back on 40 years of speed sailing and record breaking, to the project established in Portland Harbour, Great Britain, designed finally to establish how fast a sailing yacht could travel. The initial committee was chaired by Peter Scott, a previous President of the International Yacht Racing Union and this committee established a set of rules under which speeds recorded over a measured distance of 500 metres could make claims for the World Sailing Speed Record. These rules in their basic format have remained unchanged over these 40 years, although the methods of measurement and timing have been constantly reviewed by the Council to take advantage of subsequent technical developments.

The early techniques of floating buoys marking the course and observers with hand stop watches sighting across the transits have been replaced with video and GPS timings and measurement – the original margin of a 1/25th second has been updated to a much more demanding 1/100th second and as a result the initial World Sailing Speed record of 26.3 knots in 1972 has now more than doubled to 65.45 knots.

On the offshore record section, the most noteworthy achievement is the Around the World record of just over 45 days by Loick Peyron (FRA) with *Banque Populaire 5*. It seems not long ago that the seemingly impossible goal was to circumnavigate the globe in under the Jules Verne mythical 80 days.

To choose the right conditions in which to make an attempt is now the most important of decisions and this is reflected in the stand-by times waiting for the right winds.

Optimum speed sailing conditions are now found in Namibia where the top speedsailing competitors gathered in November and December, with the sole objective of raising the world record to new heights. Kitesurfing has grown up and developed on the speedsailing scene and is the most likely candidate for any new record. In November Windsurfers set new world 10sqm world records but it was Paul Larsens Sailrocket 2 which claimed the outright world record, setting a new speed of 65.45 knots.

Records Ratified by the WSSRC in 2012 - for a full list visit <a href="http://sailspeedrecords.com">sailspeedrecords.com</a>					
Skipper	Nation	Yacht	Name of Record	Time/Distance/Speed	Date
Loick Peyron	FRA	<i>Banque Populaire 5</i>	Around the World, non stop, crewed, any type	45 days, 13 hours, 42 minutes & 53 seconds Distance: 21600nm, average speed 19.75 knots	Jan
Giovanni Soldini	ITA	<i>Maserati</i>	Cadiz to San Salvador, Monohull	10 days, 23 hours, 9 minutes & 39 seconds Distance: 3884nm, average speed 16.1 knots	Feb
Andrea Mura, Riccardo Apolloni	ITA	<i>Vento Di Sardegna</i>	Transatlantic E to W, Plymouth-Newport, Monohull	13 days, 12 hours, 47 minutes Distance: 2800nm, average speed 8.68 knots	Jun
Francis Joyon	FRA	<i>IDEC</i>	Singlehanded, 24 hours	Distance: 666.2nm, average speed 27.75 knots	Jul
Alex Thompson	GBR	<i>Hugo Boss</i>	Transatlantic monohull, singlehanded, 60 ft & under	8 days, 21 hours, 8 minutes & 31 seconds Distance: 2880nm, average speed 13.7 knots	Jul
Michel Desjoyeaux	FRA	<i>Foncia</i>	Around the Isle of Wight	2 hours, 21 minutes & 25 seconds Distance: 50nm, average speed 21.3 knots	Aug
Jochen Schumann	GER	<i>Esimit Europa 2</i>	Monaco to Porto Cervo. Rule 21c	10 hours, 13 minutes & 42 seconds Distance: 195nm, average speed 19.06 knots	Aug
Thomas Coville	FRA	<i>Sodebo II</i>	Marseille to Cathage, Singlehanded	25 hours, 38 minutes & 36 seconds Distance: 455nm, average speed 17.77 knots	Sep
Jochen Schumann	GER	<i>Esimit Europa 2</i>	Trieste to Malta, Rule 21c, Powered sailing systems	2 days, 20 hours, 42 minutes & 24 seconds Distance: 740nm, average speed 10.77 knots	Oct
Antoine Albeau	FRA	<i>Windsurfer</i>	World 10sqm Windsurfer	Average speed 52.05 knots	Nov
Zara Davies	GBR	<i>Windsurfer</i>	World 10sqm Windsurfer, Women	Average speed 45.83 knots	Nov
Paul Larsen	AUS	<i>Sailrocket 2</i>	Outright World & B Division Record	Average speed 65.45 knots	Nov



# ISAF Secretariat

## Staff

As at 31 December 2012, the number of staff employed by ISAF (UK) Ltd was 21 full time and two part-time.

The Head of Marketing and Media left in April. A new position of Connect to Sailing Administrator was created and subsequently filled by Cathy Armstrong.

A new position of ISAF Sailing World Cup Manager was approved by the Executive Committee and filled by Antonio González de la Madrid leaving the position of Competitions Manager vacant. Jon Napier accepted this position to join ISAF in 2013.

The priorities of staff work are summarized as follows:

- Service those areas/Committees given priority by Council;
- Preparation and implementation of Council and Executive Committee Meetings and decisions;
- Co-operation with Committee Chairmen in preparation of the Annual Conference and Mid-Year Meeting;
- Service to members;
- Olympic and ISAF events preparation/participation.

In addition to the many working parties, the staff supported Council, 26 Committees/Sub-Committees, six Commissions, a Forum, Review Board and the General Assembly.

During 2012 staff members were involved in the following areas of work/projects:

## Administration

Provided support to the President and Secretary General.

Supported the work of the Council, Executive Committee, Audit Committee, Constitution Committee, Medical Commission, Sailor Classification Commission, World Youth Sailing Trust and General Assembly.

Processed Committee nominations for 2013-2016.

## Meetings

- Co-ordinated arrangements for the Executive Committee Meetings, ISAF Mid-Year Meeting and Annual Conference.
- Completed site visits and liaised with prospective MNAs and venues interested in hosting future ISAF meetings.
- Processed the submissions for the Mid-Year Meetings and ISAF Annual Conference.

## ISAF Members

- Successfully progressed two new ISAF Full Member applications for Kosovo and Vietnam.
- Processed the transfer of full membership to the Federacion Paraguaya de Vela (FEPAVE) in Paraguay as approved by Council and the cancellation of membership from the Solomon Islands Yachting Association.
- Hosted the MNA Forum at the Annual Conference to which ISAF Class Associations were invited to exhibit for the first time.

## Anti-Doping

- Processed ATUE and TUE applications.
- Administration of the ADAMS Whereabouts filing for

the 34th America's Cup, Volvo Ocean Race, IFDS and the ISAF Registered Testing Pool on ADAMS.

- Implementation of an In and Out-Of-Competition testing programme.
- Results Management of the AAF's and positive tests.
- Organized a WADA Outreach Programme at the ISAF Youth Sailing World Championship in Dun Laoghaire, Ireland.
- Anti-Doping Education was also conducted in conjunction with the various training programmes initiated by the Training and Development Department.
- Supported the Medical Commission in a Risk Assessment and the continuation of their Injury Surveillance Survey.

## Sailor Classification

- Completed the new Sailor Classification website; nearly 8000 applications were received since the launch.

## Finance

- Maintained financial forecasts and payment schedules.
- Drafted financial reports and administered expense claims.
- Supplied and managed issue of ISAF Plaques for the majority of ISAF Classes.
- Processed publications and merchandise orders.
- Completed bi-annual merchandise stock take.
- ISAF is fully compliant with the Payment Card Industry Data Security Standards (PCI DSS).

## Office Management

- Processed general enquiries.
- Maintained the Secretariat, reception, cleaning, office equipment, safety and security.
- Arranged ISAF Professional Liability Insurance and General Office Insurance.

## Human Resources

- Implemented human resources functions including risk assessment of the office and work stations.
- Maintenance of staff intranet.

## Publications and Merchandise

- Co-ordinated and prepared the ISAF Yearbook for publication.
- Processed merchandise and publication orders.
- Co-ordinated mailings of publications and meetings documents to members.

## Communications

The Marketing and Media Department was re-named the Communications Department in October 2012.

## Media

- Published over 100 press releases on subjects including ISAF Rankings, ISAF Events and Awards, meetings, ISAF news and initiatives.
- Published 50 editions of Making Waves the ISAF Newsletter.



# ISAF Secretariat

- Maintained media database.
- Daily reporting on sailing events and news worldwide.
- Provided on-site media support to the ISAF Youth Worlds, Olympic Sailing Competition, Paralympic Sailing Competition, various ISAF Sailing World Cup regattas and 2016 Equipment Evaluation Trials.
- Published guidelines on news publication policy and writing press releases.

## Website

- Daily maintenance of website, ongoing development of content and managed supplier relationship.
- Completed audit and complete re-design of the ISAF website which was launched in July 2012. The new website separates the news from the business aspects of ISAF through sailing.org and isaf.com respectively.
- Managed website for 2012 ISAF Youth Sailing World Championship.
- Launched ISAF Olympic Microsite in ??
- Supported IFDS in development of a Paralympic Microsite.
- Co-ordinated amendments to ISAF World Sailing Rankings calculation system.

## Social Media

- Managed ISAF Social Media channels (Facebook, Twitter, Pinterest, Flickr and YouTube).
- Managed ISAF TV player and liaison with event organizers to supply footage.
- Organized three Facebook competitions/advertising campaigns.
- Managed live blogs during the ISAF Youth Worlds, 2012 Olympic Sailing Competition and ISAF Annual Conference.

## Corporate Identity

- Provided branding material to organizers of ISAF Special Events.
- Co-ordinated use of the ISAF Logo, logo family and guidelines.
- Creation of artwork for ISAF publications and document covers.
- Co-ordinated the purchase of merchandise items for sale through the ISAF Secretariat.

## Publications

- Production and publication of 2011 ISAF Annual Report.
- Co-ordinated the supply of adverts for the ISAF Yearbook.
- Development and release of iOS application for the Racing Rules of Sailing and Equipment Rules of Sailing.

## 2012 Olympic Sailing Competition

- Liaised with Olympic Broadcasting Services on sailing production. For the second consecutive Olympic Games, sailing was honoured with the IOCs Golden Ring's award for the best Olympic Sports Production.

- Liaised with LOCOG and appointed third parties regarding sports presentation at the Nothe spectator area.
- Managed ISAF Olympic microsite and live blog.
- Managed the ISAF media team including two bloggers, a photographer and photo editor.
- Appointed a photo agency to ensure photos were easily available for ISAF Members and pro-active distribution to nations without media accreditation.
- Coordinated provision of 2D tracking access to broadcasters and on-site media.

## ISAF Sailing World Cup

- Supplied branding material and medals to all ISAF Sailing World Cup regattas.
- Liaised with TV partner Sunset+Vine|APP and the regatta organizers to implement international distribution of the TV coverage.

## ISAF Youth Sailing World Championships

- Worked with event organizer on branding and marketing strategy.
- Worked with media team on international coverage and TV output.

## Marketing

- Worked with other departments on development of sponsorship strategies and meeting materials.
- Supported Technical and Offshore Department in development of advertising strategy for the Equipment Rules of Sailing.
- Liaised with ISAF event organizers on branding, marketing and sponsorship strategy.

## Sponsors and Partners

- Worked with ISAF sponsors and suppliers: Rolex, Schenker, IHG, Atlantis Weathergear and Sunset+Vine|APP.
- Agreed Rolex sponsorship of The Racing Rules of Sailing.
- Managed Facebook competitions for Connect to Sailing Partners Spinlock and Topper International.

## ISAF Rolex World Sailor of the Year Awards

- Co-ordinated the 2012 Awards dinner and presentation with Rolex suppliers.
- Managed the event design, invitations, stationary, guest list, presenter, nominations, voting, the nominees, publicity and schedule for the evening.

## Competition & Events

Supported the work of the Events Committee and Sub-committees, Match Racing Committee, Olympic Classes Sub-committee, Race Officials Committee and Sub-committees, Racing Rules Committee, Regional Games Committee, Windsurfing and Kiteboarding Committee, Women's Form, Athletes' Commission, Coaches Commission and the Review Board.

## ISAF Events

- Provided staff support (Technical Delegate) to:
  - London 2012 Olympic Sailing Competition, Weymouth and Portland, Great Britain, August;



# ISAF Secretariat

- ISAF Youth Sailing World Championship, Dun Laoghaire, Ireland, July;
- ISAF Women's Match Racing World Championship, Gothenburg, Sweden, June;
- ISAF Sailing World Cup, various
- Pre-regatta visits were made to:
  - Weymouth and Portland, Great Britain, venue for the London 2012 Olympic Sailing Competition
  - Santander, Spain, venue for the 2014 ISAF Worlds;
  - Dublin, Ireland, venue for the 2012 ISAF Youth Worlds;
  - Busan, Korea, venue for the 2013 ISAF Women's Match Racing Worlds;
  - Langkawi, Malaysia, venue for the 2015 ISAF Youth Sailing World Championship;
  - Tokyo, Japan, bid venue for the 2020 Olympic Games;
  - Istanbul, Turkey, bid venue for the 2020 Olympic Games.

## ISAF Sailing World Cup

- Worked closely with the ISAF Sailing World Cup regatta organizers to implement the 2011-12 ISAF Sailing World Cup, further developed the standardised documentation and race management policies.
- Continued progress towards implementing the 2013-2016 ISAF Sailing World Cup.

## Olympic Sailing Competition

- Liaised with the LOCOG Sailing Team.
- 380 sailors from 63 nations competed at the London 2012 Olympic Games. The Olympic Sailing Competition was organised by LOCOG and ISAF. The London 2012 Olympic Games official slogan was 'Inspire a generation'. The Olympic Games ran from 27 July – 12 August with the sailing competition running from 28 July – 11 August.
- The ISAF President said after the Games:  
*"For the first time in Olympic sailing our athletes were able to hear the enthusiastic cheers from the crowds on The Nothe spectator area which inspired them to greater feats of sportsmanship.  
We were able to witness moments of heroism intermingled with heartbreak as the variety of weather conditions tested both light and heavy weather sailors. The Games has certainly given ISAF an incredible opportunity to showcase the sport of Olympic Sailing to a global audience."*

## ISAF Youth Sailing World Championship

- Co-ordinated Athlete Participation Programme applications and funding allocation and appointment of World Youth Sailing Trust coach, Hugh Styles (GBR).

## Race Officials Seminars and Clinics

- Co-ordinated nine seminars (required for candidates progressing towards being appointed as ISAF International Race Officials) and 10 clinics aimed at improving the standards of race officials at all levels.
- Rule 42 workshops were held in conjunction with events to improve the understanding and application of Rule 42.

## Appointment of Race Officials

- Co-ordinated the appointment of ISAF Race Officials to ISAF events and graded match racing events.

## Publications

- Published The Racing Rules of Sailing 2013-2016.
- Published the Call Books for Match Racing and Team Racing 2013-2016.

## Rankings

- ISAF World Sailing Rankings and ISAF World Match Race Rankings were each released nine times during 2012.
- Co-ordinated the transition to a new World Sailing Ranking System, introduced in September.

## Sponsorship

- Began discussions with several international companies to provide services for the ISAF Sailing World Cup and other ISAF events.

## Recruitment

- Antonio González de la Madrid took on the new role of ISAF Sailing World Cup Manager in October 2012.
- Jon Napier was appointed as the ISAF Competitions Manager (starting in February 2013).

## Training & Development

Supported the work of the Development and Youth Committee.

### Olympic Solidarity

- Liaised with Olympic Solidarity and MNAs to increase awareness and assist in access to funding.
- 12 Technical Courses for Coaches were completed in 2012: a Level 1 course was held in Barbados. A Level 2 course was held in Pakistan and Level 3 courses were held in Algeria, Chinese Taipei, Dominican Republic, Iceland, Indonesia Peru, Qatar, Spain and Turkey.

### ISAF Training Scholarships

- The 2012 ISAF Training Scholarship was completed by applicants from Fiji, Vietnam, Mozambique, UAE, Egypt, Madagascar and Papua New Guinea.

### ISAF Recognized Training

- An MNA Inspection for 'Recognized Training Accreditation' were successfully carried out in Spain.

### IOC Development Funding

- 20 MNA's benefitted from IOC funding through the Development Programmes on offer through ISAF, accessing over \$280,000 USD in 2012.

### ISAF Development Symposium

- Organized inaugural ISAF Development Symposium in Dun Laoghaire, Ireland in March 2012.

### ISAF Training Resources

- Completed publication of the ISAF Beginners Guide to Kiteboarding.



## Connect to Sailing

- Continued development of partnerships with existing sponsors.
- Welcomed MBrands as a new ISAF Connect to Sailing Partner for clothing and personal protective equipment.
- Co-ordinated Connect to Sailing Seminar at the Annual Conference.

## Santander 2014 Emerging Nations Programme

- Co-ordinated the Santander 2014 Emerging Nations Programme. Five regional courses were held in 2012 in Algeria, Indonesia, Peru, Qatar and Spain.

## Technical and Offshore

Supported the work of the Equipment Committee and Sub-committees, the ISAF Classes Committee, the Oceanic and Offshore Committee and Sub-committees, the International Regulations Commission and the Information Technology and Tracking Commission.

Supported the work of relevant working parties and groups.

## Classes and Class Rules

- Four Classes were granted ISAF Status in 2012.
- Processed well over 110 class rule changes, continued to facilitate and advise on class rule changes and issue interpretations.
- Processed requests for changes to building specification for manufacturer controlled classes.
- Supported classes in converting their rules to the ISAF Standard Class Rules format.
- Processed the registration of new windsurfing board models (Funboards x 76 and Raceboards x 2).

## In-House Certification (IHC)

- The ISAF In-House Certification scheme progressed well with over 8,300 IHC sail stickers issued in 2012 and over 25,000 to date.
- ISAF continues to operate as the Authorizing Authority for three East Asia sailmakers.
- The department has worked closely with two MNAs to bring them onboard as Authorizing Authorities for the IHC scheme with Sweden accepted into the scheme in 2012.
- Conducted a number of audits of sail makers and Authorizing Authorities.
- Organized an IHC Seminar during the Annual Conference.

## Equipment Rules of Sailing and Standard Class Rules (SCR)

- Managed, edited and published the Equipment Rules of Sailing (ERS) 2013-2016 including facilitation of the new ERS iOS App.
- Secured sponsorship for the first time for the ERS from North Sails, Nautivela Boatbuilder, Zaoli Sails, Dimension Polyant Sailcloth and Ullman Sails GZ
- Worked on the Standard Class Rules template, in particular for manufacturer controlled classes.

## 2012 Olympic Sailing Competition and ISAF Events

- In conjunction with LOCOG and race officials developed the documentation for Equipment Inspection and associated policies for the 2012 Olympic Sailing Competition.
- Inspected the equipment suppliers for the Lasers and RS:X at their manufacturing facilities in the UK, China and Thailand to check quality controls and select equipment that was consistent for all sailors.
- Two members of the Technical & Offshore Department attended the 2012 Olympic Sailing Competition, one acting as an International Technical Official as Vice-chair of the Equipment Inspection Committee the other assisting in facilitating tracking and camera considerations and general equipment inspection.
- Assisted in coordinating equipment inspection at the Sailing World Cup regattas.

## 2016 Olympic Equipment Evaluation

- Organized and managed the nine day equipment evaluation for the 2016 Mixed Multihull and Women's Skiff. The evaluation took place in Santander, Spain in March at the RFEV high performance sailing centre.
- With the evaluation panel, wrote the reports for the ISAF Council to make their decision on the 2016 olympic equipment in May.
- Attended the Kiteboarding format evaluation, also in Santander in March.
- Attended the RS:X class equipment evaluation in Cadiz in March.
- Worked closely with the International Kiteboarding Association (IKA) spending significant time developing a new builder license system, rewriting the rules and analysing the equipment to get it ready for the 2016 Olympic Sailing Competition.
- Conducted the kiteboarding equipment evaluation in advance of the ISAF Annual Conference.

## 2012 ISAF Meetings

Meeting	Committees	Venue	Dates
ISAF Annual Conference	Council, Executive and all ISAF Committees	Dun Laoghaire, Ireland	1-11 November
ISAF Mid-Year Meetings	Council, Executive, Events & Audit Committees	Stresa, Italy	3-6 May
	Equipment Committee	Southampton, UK	28 April
ISAF Executive Committee Meetings	Executive Committee	Doha, Qatar	11-13 February
		Southampton, UK	7-10 September



# ISAF Secretariat

Subsequent to this the Council reverted to Windsurfing as the Olympic board.

## Oceanic and Offshore

- Instigated, facilitated and edited the new Guide to Offshore Personal Safety training resource; a 168 page full colour book.
- Attended the meetings of the Oceanic Concordat with several oceanic event organisers and oceanic racing classes.

## ISAF Offshore Special Regulations (OSR)

- Developed submissions to the ISAF OSR in conjunction with committee members and continued to administer the OSR book.
- Operated the plan review scheme in conjunction with ISAF Recognized Notified Bodies to carry out structural assessment of yachts wishing to race under ISAF Special Regulations Category 0,1, and 2.
- Attended the World Yacht Race Forum in Gotenburg, Sweden in December.

## International Regulations

- Supported the International Regulations Commission and ISAFs representation at the International Maritime Organization (IMO).
- Worked closely with the International Organization for Standardization (ISO) working group 18 in development of the ISO 12215-9 standard relating to sailing yacht keel structure.

## Website Technical Support

- Further developed and administered the new online system for the Sailor Classification application and renewal. The systems fully integrate with the Sailor ID service and has enhanced functionality and language support
- Developed the XRR results upload system in collaboration with event organisers for use by ISAF Sailing World Cup regattas.
- Supported the office's online tools and data administration, including database system, web applications, general web solutions and IT support

## Piracy

- Published updates on anti-piracy recommendations and coordinated meetings with maritime safety organisations regarding Piracy.

## Disabled Sailing

The ISAF Secretariat co-ordinates the administration of the International Association for Disabled Sailing (IFDS).

Working closely with the IFDS Committee Members, the day to day work in 2012 included:

- Produced agendas and minutes for the IFDS Executive, Committee Chairmen meetings and AGM;
- Supported all IFDS Committees in their areas of work;
- Produced the monthly IFDS Bulletin;
- Co-ordinated Recognized National Authorities (RNAs) and their subscription fees;
- Administered IFDS Sailor Classifications (functional ability) including new online payment system;
- Updated IFDS Publications including the Functional Classification System and Race Management Manual;
- Administered ranking system for Paralympic class sailors;
- Supported 2012 Paralympic Sailing Competition Technical Delegate;
- Co-ordinated accreditation for IFDS at the Paralympic Sailing Competition;
- Attended 2012 Paralympic Sailing Competition;
- Communication with IPC and members.

See page 6 for a full report on the activities of IFDS during 2012.

ISAF Members	Total at the end of 2012
Member National Authorities	138
Associate Members	0
Affiliate Continental Members	5
ISAF Class Associations	107
International Rating Systems	3
Affiliate Members	6
Recognized Organizations	2





## ISAF Athlete Participation Programme

ISAF's Athlete Participation Programme (APP) initiative aims to expand the global reach of key events by assisting sailors with entry and travel costs and by providing coaching support. 24 competitors from 11 nations attended the 2012 ISAF Youth Sailing World Championship thanks to funding and support from the Athlete Participation Programme.

The programme was a great success. Nadja Horowitz and Francisca Fuentes from Chile were the highest placed APP team, finishing fourth in the girl's two person dinghy event.

In addition to subsidised travel and entry, the APP provided free, top-level coaching during the championship from World Youth Sailing Trust Coach, Hugh Styles (GBR).

The APP continues to enable developing sailing nations the opportunity to represent their nation at the premier regatta for youth sailors. Since the inception of the programme sailors from nations including Botswana, El Salvador, Andorra, St Lucia, the Cook Islands and Paraguay have attended the ISAF Youth Worlds for the first time. In 2012 ISAF was delighted to congratulate a past participant of the APP, Pavlos Kontides from Cyprus who claimed the silver medal in the men's one person dinghy event at the London 2012 Olympic Sailing Competition.

The 24 sailors on the 2012 programme are detailed below. Sailors from Cuba and Madagascar were accepted onto the APP but were not able to attend the Championship.

Nation	Name	Age	Nation	Final Position
AHO	Just van Aanholt	17	Boy's One Person Dinghy - Laser Radial	26 / 58
BER	Owen Siese	16	Boy's One Person Dinghy - Laser Radial	35 / 58
CHI	Mathias Robertson	16	Boy's One Person Dinghy - Laser Radial	36 / 58
CHI	Maria Jose Poncell Horowitz	16	Girl's One Person Dinghy - Laser Radial	10 / 42
CHI	Rodrigo Ducasse	17	Boy's Two Person Dinghy - 420	18 / 30
CHI	Ignacio Ducasse Soruco	18	Boy's Two Person Dinghy - 420	18 / 30
CHI	Francisca Fuentes	16	Girl's Two Person Dinghy - 420	4 / 26
CHI	Nadja Horowitz	15	Girl's Two Person Dinghy - 420	4 / 26
COL	Juan Esteban Restrepo Vera	18	Boy's One Person Dinghy - Laser Radial	55 / 58
COL	Paula Velasquez	15	Girl's One Person Dinghy - Laser Radial	41 / 42
GUA	Gabriel Sanz-Agero	16	Boy's One Person Dinghy - Laser Radial	50 / 58
GUA	Irene Abascal van Blerk	17	Girl's One Person Dinghy - Laser Radial	40 / 42
GUA	Juan Lejarraga McSweeney	17	Boy's Windsurfer - RS:X	27 / 30
LCA	Marcus Sweeney	15	Boy's One Person Dinghy - Laser Radial	54 / 58
LCA	Stephanie Devaux-Lovell	19	Girl's One Person Dinghy - Laser Radial	33 / 42
MKD	Erdal Lusho	18	Boy's One Person Dinghy - Laser Radial	56 / 58
PAR	Carlos Schauman	15	Boy's One Person Dinghy - Laser Radial	57 / 58
PUR	Juan Carlos Perdomo	16	Boy's One Person Dinghy - Laser Radial	11 / 58
PUR	Alejandro Monllor	17	Boy's Windsurfer - RS:X	16 / 30
SRB	Luka Tosic	15	Boy's One Person Dinghy - Laser Radial	40 / 58
SRB	Tara Tosic	17	Girl's One Person Dinghy - Laser Radial	37 / 42
UKR	Sofia Llarcheva	18	Girl's One Person Dinghy - Laser Radial	32 / 42
UKR	Oleksandir Tugaryey	17	Boy's Windsurfer - RS:X	5 / 30
UKR	Darya Poplavska	17	Girl's Windsurfer - RS:X	14 / 23



# Constitution Committee

*Ensuring ISAF operates consistently within its Constitution and Regulations*

## Constitution and Regulations

The Constitution Committee continued in 2012 with the work of reviewing the ISAF Constitution and Regulations. As a consequence of the work, areas of the Regulations were identified that required rewriting. In February 2012 a submission was made with an entire rewrite of Appendix 3, Eligibility Code.

## ISAF Annual Conference and AGM

The Committee devoted a large amount of time in considering the effects of Regulation 23 and the submissions which relate to it and issues relating to the AGM.

## Membership

A discussion paper regarding regional representation to the Executive Committee was completed reflecting comments made by members of Council in 2011 and submissions from a number of MNAs.

## Competition and Race Officials

The Committee provided resolution on queries regarding

### Philip Tolhurst (GBR) - Chairman

### Tom Schubert (FIN) - Vice-Chairman

Nilufer Cakmalki (TUR)  
Jack Caldwell (USA) - Review Board Chair  
John Crebbin (IRL)  
Abdelkarim Derouiche (TUN)  
Elena Dimitrakopoulou (GRE)  
Balazs Hajdu (HUN)  
Peter Hall (CAN)  
Stanislav Kassarov (BUL)  
David Kellett (AUS) - Treasurer ex officio (non-voting)  
Graham McKenzie (NZL)  
Joseph Melino (USA)  
Jon Napier (GBR)  
W Scott Perry (URU)  
Fernando Pombo (ESP)  
Carlo Rolandi (ITA)  
Vladimir Sakovich (RUS)  
Lorenz Walch (GER)

the selection of Race Officials for the 2012 Olympic Sailing Competition and issued an interpretation on the role of selected race officials and selection trials for MNAs. The relevant Regulations require review.



# Development and Youth Committee

*Promoting and facilitating sailing for all ages*

The Development and Youth Committee worked on four core projects in 2012: promoting national training programmes, establishing better communication with MNAs, connecting with youth classes and keeping young people in sailing.

## ISAF Development Symposium

The first ISAF Development Symposium was held in Dun Laoghaire, Ireland in March 2012. The Symposium was very successful with high quality presentations and discussion and strong participation from MNAs.

- Keeping the Sailor at the heart of development;
- National Training Resources;
- ISAF Guide to Offshore Personal Safety;
- Training Resources;
- Coaching Programmes and the World Youth Sailing Trust;
- Minimum criteria for ISAF Nominated Experts appointment;
- Process of ISAF 'Recognized Training' explained.

Muscat, Oman will host the second ISAF Development Symposium from 13 to 14 April 2013.

## Technical Course for Coaches

A total of 20 MNA's have benefitted from IOC funding through the Development Programmes on offer through ISAF, accessing over \$280,000 USD in 2012.

11 MNA's (Algeria, Turkey, Iceland, Indonesia, Dominican Republic, Peru, Qatar, Spain, Chinese Taipei, Pakistan and Barbados) held 12 Technical Courses for Coaches (Level 1,2,3) with a further three having funding agreed for early 2013 (Cook Islands, South Africa and Dominican Republic).

## ISAF Training Scholarship

Seven candidates attended the 2012 ISAF Training

Scholarship: Fiji, Vietnam, Mozambique, U.A.E, Egypt, Madagascar and Papua New Guinea.

## Development of a National Sports Structure (DNSS)

Poland successfully applied for funding to help in the Development of National Sports Structure (DNSS).

## National Training Programme Accreditation

The Austrian Sailing Federation and the Real Federation Espanola de Vela were granted ISAF Recognized Training Status.

## ISAF Training Resources

Two new books were published in 2012: the ISAF Beginners Guide to Kiteboarding and the ISAF Guide to Offshore Personal Safety.

## Relations With Youth Classes

The committee worked with a number of classes including the Optimist, Cadet, Splash, RS and Topper Classes on how they work with emerging and developing nations in sharing best practice.

Members of the committee were part of the Youth Match Race working party which investigated the opportunities for promoting youth match racing and supporting events worldwide.

### Olivier Bovyn (FRA) - Chairman

### Susanne Ward (DEN) - Vice-Chair

Alain Alcindor (SEY)  
Abdur Rehman Arshad (QAT)  
Corinne Aulnette (FRA)  
Alun Davies (CAY)  
Goranko Fizulic (CRO)  
Carel Heijnen (NED)  
Morten Johnsen (NOR)  
Sarah Kenny (AUS)  
Bruno Licio Marques (BRA)  
Cathy Macaleavey (IRL)  
Robert M'Crystal (RSA)  
Shuxia Meng (CHN)  
Elena Papazolglou (CYP)  
Marco Predieri (ITA)  
Luis Rocha (POR)  
Katsumi Shibanuma (JPN)  
Sacha Simmons (BER)  
Sylvia Vogl (AUT)  
Iskra Yovkova (BUL)



# Equipment Committee

*Providing expertise on technical and equipment related issues*

## **Sub-committees: Class Rules and Equipment Control**

The Equipment Committee work included review of eligibility and membership of ISAF Class Associations, managing the evolution with the development of the Olympic equipment and conducting equipment evaluations for the women's skiff and mixed multihull.

### **Class Rules**

In 2012 the Class Rules Sub-committee worked with 16 Centreboard classes, six Keelboat classes, two ISAF Yacht classes, four ISAF Windsurfer classes and two Multihull classes on various aspects of Class Rules.

137 Class Rule changes were approved.

The committee supported five classes preparing for ISAF Status, the RS100, the Melges 20, the J-111 and the Swan 60, plus the Skud18 as Paralympic equipment.

The program of re-writing Class Rules to fit the Equipment Rules of Sailing is on-going. Members of the committee contributed to the Championship Rules working party and were involved with administering aspects of Class Agreements.

### **Equipment Control**

The 2013-2016 edition of the Equipment Rules of Sailing was published before the end of 2012.

Members of the committee were involved with the Q & A Panel, developing Equipment Inspection Policies for the 2012 Olympic Sailing Competition and other events as well as a Measurer training structure for ERS class measurers including IRC and IHC measurers.

### **Equipment Control Sub-committee**

**Dina Kowalyshyn (USA) - Chairman, Class Rules representative**

**Dimitris Dimou (GRE) - Vice-Chairman**

Jan Dejmo (SWE)

Bengt Gustafsson (FIN)

Richard Hart (GBR) - ISAF Classes representative

Ken Kershaw (GBR)

Paolo Luciani (ITA)

Nils Nordenstrom (NOR) - Oceanic & Offshore representative

Dick Rose (USA) - Racing Rules representative

Leo Sanchez Soto (ESP)

Juri Saraskin (EST)

Haluk Suntay (TUR)

Georg Tallberg (FIN) - Class Rules Representative

Patrick Lindqvist - Special Regulations Representative

Bruno de Wannemaeker - Windsurfing Representative

## **In-House Certification**

The ISAF In-House Certification programme continues to grow with over 20 ISAF classes involved. In 2012 7,556 IHC stickers were sold in six countries bringing the total to just under 25,000.

There are 15 manufacturers, with six added in 2012, they are based in the China, Great Britain, Hong Kong, Italy, Japan, Sri Lanka and the USA with new agreements expected in 2013 in Germany, the Netherlands and Sweden.

## **2016 Women's Skiff and Multihull Equipment Trials**

Members of the Committee conducted the Women's Skiff and Mixed Multihull Equipment Evaluations held in Santander in March 2012 and produced subsequent reports to Council.

### **Dick Batt (GBR) - Chairman**

**Dina Kowalyshyn (USA) - Vice-Chairman**

William Abbott (CAN)

Kim Andersen (DEN)

David Brookes (AUS) - ISAF Classes representative

Carolijn Brouwer (BEL)

Bruno De Wannemaeker (BEL) - Wind & Kite representative

Jan Dejmo (SWE) - Class Rules representative

Dimitris Dimou (GRE) - Equipment Control representative

George Fundak (AUT)

Boris Hepp (GER)

Stan Honey (USA) - Oceanic & Offshore representative

Barry Johnson (AUS)

Patrick Lindqvist (FIN) - Special Regulations representative

Ali Hulki Oruz (TUR)

Dick Rose (USA) - Racing Rules representative

Henri Samuel (FRA)

Riccardo Simoneschi (ITA)

Georg Tallberg (FIN)

Marta Weöres (HUN)

### **Class Rules Sub-committee**

**Georg Tallberg (FIN) - Chairman**

**William Abbott (CAN) - Vice-Chairman**

David Antončič (SLO)

Antonio Cardona Espin (ESP)

Jan Dejmo (SWE)

Sebastian Edmonds (GBR)

Michael Grandfield (USA) - ISAF Classes representative

Janet Grosvenor (GBR) - Oceanic & Offshore representative

Fred Kats (NED)

Dina Kowalyshyn (USA) - Equipment Control representative

Renee Mehl (USA) - Special Regulations representative

Henri Samuel (FRA)

Ana Sánchez (ESP) - Racing Rules representative



# Events Committee

Promoting and developing ISAF events

**Sub-committees:** Team Racing, Sail Rankings and Youth World Championship

## London 2012 Olympic Sailing Competition

The London 2012 Olympic Sailing Competition was superbly managed and delivered by the LOCOG team headed by Rob Andrews. 15 nations from four continents won medals with a total of 63 nations competing across the ten events.

Cyprus won their first Olympic medal in any sport when Pavlos Kontides won silver in the one person dinghy event sailing a Laser. Kontides journey to the silver began when he was awarded support by the ISAF Athlete Participation Programme at the ISAF Youth Worlds in 2004. He went on to win two gold medals in the boy's one person dinghy event in 2007 and 2008, the only sailor to have ever achieved this feat.

The Events Committee conducted a formal review of the Olympic Sailing Competition and made five recommendations to Council covering spectators, competition format and length review, equipment branding and presentation..

## ISAF Sailing World Cup

The 2011-2012 ISAF Sailing World Cup was a successful series with entry numbers remaining strong although some of the European regattas were not as well attended as they have previously been. Committee members were involved with reviewing the strategy for the future of the ISAF Sailing World Cup and we are pleased that contracts were signed with four regattas (Melbourne, Miami, Palma and Hyeres) for the 2012-2013 series with Qingdao, China bring the regatta total to five for the 2013-2014 series.

## ISAF Youth Sailing World Championship

The 2012 ISAF Youth Worlds was held in Dublin, Ireland. 248 entries from 61 nations took part. Great Britain won the Nations Trophy. Competition took place in eight events and it was a superbly organized championship, supported by title sponsor 4Star Pizza. See page 17 for

the names of the medallists.

27 sailors from 11 nations were assisted by the ISAF Athlete Participation Programme and the World Youth Sailing Trust coach.

The 2013 ISAF Youth Worlds will be hosted by Limassol, Cyprus, 2014 in Tavira, Portugal, 2015 in Langkawi, Malaysia. At the 2012 Annual Conference Oman was approved by Council as the host country for 2016, subject to site visit and contract.

The sub-committee has worked on future strategy for the championship and thanks the 2012 organizers for their comprehensive report and feedback.

## ISAF Team Racing World Championships

The ISAF Team Racing World Championship is a bi-annual event and was not scheduled to be held in 2012. The Team Racing Sub-Committee has worked on future strategy for the championship.

## ISAF World Sailing Rankings

A new ISAF World Sailing Rankings system was approved in 2011 for implementation on 1 September 2012. The new system uses a simple calculation system and runs for a 12 month period. ISAF graded events have been re-assigned as 200, 100 or 50 point regattas.

The Rankings were released nine times in 2012 and at the end of the year there were 2123 skippers with rankings points.

## Working Parties

Committee members have contributed to working parties looking at 2016 Olympic Sailing Competition format, Kiteboarding format, the Allocation of Continental Places for 2016, 2014 ISAF Worlds Qualification & Fleet Sizes.

### Chris Atkins (GBR) - Chairman

#### George Wossala (HUN) - Vice-Chairman

Henri van der Aat (NED)  
Alejandro Abascal Garcia (ESP)  
Kim Andersen (DEN)  
Karel Bauer (CZE)  
Henry Bacchini (FRA)  
Sofia Bekatorou (GRE)  
Gary Bodie (USA)  
Carolijn Brouwer (NED)  
Gianfranco Busatti (ITA)  
Tomasz Chamera (POL)  
Jan Dawson (NZL)  
HRH Crown Prince Frederik of Denmark (DEN)  
Oleg Ilyin (RUS)  
Phil Jones (AUS)  
Fiona Kidd (CAN) - Youth World Championship representative  
Quanhai Li (CHN)  
Bjorn Lofterod (NOR)  
Pablo Masseroni (ARG)  
Bill O'Hara (IRL)  
Takao Otani (JPN)  
Alfredo Ricci (ITA) - Team Racing representative  
Corinne Rolland-McKenzie (FRA) - ISAF Classes representative  
Malav Shroff (IND)  
Nadine Stegenwalner (GER)  
Totos Theodossiou (CYP)  
Zvi Ziblat (ISR)

### Youth World Championship Sub-committee

#### Fiona Kidd (CAN) - Chairman

#### Esperanza Perez-Crespo (ESP) - Vice-Chairman

Paddy Boyd (IRL)  
Michael Dempsey (GBR)  
Johan Devocht (BEL)  
Nicholas Hutton (AUS)  
Ewa Jodlowska (POL)  
Aslihan Kutlu (TUR)  
José Carlos Massapina (POR)  
Ralph Roberts (NZL)  
Andrew Sanders (SIN)  
Cory Sertl (USA)  
Susanne Ward (DEN)

### Sail Rankings Sub-committee

#### Dan Ibsen (DEN) - Chairman

#### Gary Bodie (USA) - Vice-Chairman

Peter Hall (CAN)  
Maja Lesny (POL)  
Vincenzo Pottino (ITA)

### Team Racing Sub-committee

#### Alfredo Ricci (ITA) - Chairman

#### Jan Krejcirik (CZE) - Vice-Chairman

Peter Barclay (PER)  
Ulrich Finckh (GER)  
Bruce Hebbert (GBR)  
Nicholas Hutton (AUS)  
Robert Leclercq (BEL)  
Stephen Wrigley (USA)



# ISAF Event Champions

2012 ISAF Youth Sailing World Championships Medallists, July					
<b>Boy's One Person Dinghy - Laser Radial</b>		<b>Girl's One Person Dinghy - Laser Radial</b>		<b>Open Skiff - 29er</b>	
1	Mark Spearman	AUS	1	Julia Carlsson	SWE
2	Finn Lynch	IRL	2	Line Flem Host	NOR
3	Hermann Tomasgaard	NOR	3	Cecilia Zorzi	ITA
<b>Boy's Two Person Dinghy - 420</b>		<b>Girl's Two Person Dinghy - 420</b>		<b>Open Multihull - SL16</b>	
1	David Charles & Alex Charles	ESP	1	Ilaria Paternoster & Benedetta Disalle	ITA
2	Guillaume Pirouelle & Valentin Sipan	FRA	2	Carrie Smith & Ella Clark	AUS
3	Pieter Paranhos & Patrick Essle	NED	3	Annabel Vose & Kirstie Urwin	GBR
<b>Boy's Windsurfer - RS:X</b>		<b>Girl's Windsurfer - RS:X</b>		<b>ISAF Nations Trophy</b>	
1	Wonwoo Cho	KOR	1	Saskia Sills	GBR
2	Mateo Camboni	ITA	2	Naomi Cohen	ISR
3	Maxime Labat	FRA	3	Veronica Fanciulli	ITA
				1	Great Britain
				2	France
				3	Italy
					356
					341
					320

2011-2012 ISAF Sailing World Cup Champions					
<b>Men's One Person Dinghy - Laser</b>			<b>Women's One Person Dinghy - Laser Radial</b>		
1	Tom Burton	AUS	1	Alison Young	GBR
2	Charlie Buckingham	USA	2	Krystal Weir	AUS
3	Andy Maloney	NZL	3	Lijia Xu	CHN
<b>Men's One Person Dinghy (heavy) - Finn</b>			<b>Men's Skiff - 49er</b>		
1	Caleb Paine	USA	1	Nathan Outteridge & Iain Jensen	AUS
2	Brendan Casey	AUS	2	Manu Dyen & Stephane Christidis	FRA
3	Zach Railey	USA	3	Tobias Schadowaldt & Hannes Baumann	GER
<b>Men's Two Person Dinghy - 470</b>			<b>Women's Two Person Dinghy - 470</b>		
1	Mat Belcher & Malcolm Page	AUS	1	Amanda Clark & Sarah Lihan	USA
2	Paul Snow Hansen & Jason Saunders	NZL	2	Ai Kondo & Wakako Tabata	JPN
3	Gideon Kliger & Eran Sela	ISR	3	Kathrin Kadelbach & Friederike Belcher	GER
<b>Men's Windsurfer - RS:X</b>			<b>Women's Windsurfer - RS:X</b>		
1	Sebastian Wang-Hansen	NOR	1	Flavia Tartaglini	ITA
2	Dorian van Rijsselberge	NED	2	Jannicke Stalstrom	NOR
3	Julien Bontemps	FRA	3	Jessica Crisp	AUS
<b>Men's Keelboat - Star</b>			<b>Women's Keelboat (Match Racing) - Elliott 6m</b>		
1	Xavier Rohart & Pierre-Alexis Ponsot	FRA	1	Anna Tunnicliffe, Molly Vandemoer & Debbie Capozzi	USA
2	Fredrik Lööf & Max Salminen	SWE	2	Olivia Price, Nina Curtis & Lucinda Whitty	GBR
3	Robert Scheidt & Bruno Prada	BRA	3	Lucy MacGregor, Annie Lush & Kate MacGregor	GBR



## ISAF Classes Committee

*Promoting the welfare and growth of the ISAF Classes*

### Sub-committee: Olympic Classes

Three new classes, the Melges 20, J-111 and Swan 60 successfully applied for ISAF Status in 2012. These three classes bring the total number of ISAF Class Association members in ISAF to 110.

The 2012 meeting in Dublin, Ireland was one of the most successful ever with 48 delegates.

Members of the ISAF Classes Committee represent the ISAF Classes on most of ISAF's specialist committees. In this role they have been involved with various working parties in these committees.

Representatives from the Olympic Classes worked on a number of projects, the most significant being the Olympic Event Formats which will continue through 2013.

An ISAF Classes Online Forum was initiated in November 2012 in order to improve communication between ISAF Classes and share common interests.

The committee are working towards proposals for the introduction of several world-wide third party liability

insurance programmes for individual sailors competing overseas who cannot purchase this type of insurance in their own countries.

Throughout the year the ISAF classes have continued to promote international sailing in all its form throughout the world.

#### Jeff Martin (GBR) - Chairman

#### Helen Mary Wilkes (IRL) - Vice-Chairman

David Brookes (AUS) - Equipment representative  
 Richard Hart (GBR) - Equipment Control representative  
 Michael Grandfield (USA) - Class Rules representative  
 Corinne Rolland-McKenzie (FRA) - Events representative  
 Ceri Williams (GBR) - Windsurfing representative  
 ...plus representatives from each of the ISAF Classes as per ISAF Regulation 6.11

#### Olympic Classes Sub-committee

#### Malav Shroff (IND) - Chairman

...plus one representative from each of the Olympic Classes



# Match Racing Committee

Promoting and supervising match race sailing

## Sub-committee: Match Race Rankings

### ISAF Nations Cup

The Nations Cup is a bi-annual competition. Preparations for the 2013 event continued in 2012 through a working party and eight ambassadors working in their geographical regions to promote the event.

The venues for the 2013 ISAF Nations Cup Regional Finals were confirmed as:

2013 ISAF Nations Cup		
N America & Caribbean	Bridgetown, Barbados	30 Jan- 3 Feb
South America	Mar Del Plata, Argentina	27-31 March
Europe II	Lelystad, Netherlands	1-5 May
Asia	Vladivostok, Russia	6-9 June
Europe I	Viana do Castelo, Portugal	12-16 June

The Grand Final will be held by Middelfart, Denmark from 6-10 August 2013. The Notice of Race was published online.

The Working Party continues to seek a venue for the region of Oceania/Africa. If none becomes available, the nations in those areas will be accommodated in the existing venues.

### ISAF Women's Match Racing World Championship

The 2012 ISAF Women's Match Racing World Championship took place in Gothenburg Sweden and was the final qualification regatta for London 2012. 16 teams took part with six qualification places available. Racing took place in the Olympic equipment, the Elliott 6m sailed with a crew of three.

Busan, Korea will host the 2013 Worlds and Cork, Ireland was approved as the venue for 2014 subject to a site visit and contract.

2012 ISAF Women's Match Racing Worlds - Final Results		
Pos	Skipper	Nation
1	Silja Lehtinen, Silja Kanerva, Mikaela Wulff	FIN
2	Anna Tunnicliffe, Debbie Capozzi, Molly Vandemoer	USA
3	Sally Barkow, Elizabeth Kratzig-Burnham, Alana O'Reilly	USA
4	Claire Leroy, Marie Riou, Elodie Bertrand	FRA
5	Olivia Price, Nina Curtis, Lucinda Whitty	AUS
6	Lucy MacGregor, Annie Lush, Kate MacGregor	GBR
7	Ekaterina Skudina, Elena Syuzeva, Elena Oblova	RUS
8	Renee Groeneveld, Marcelien de Koning, Annemieke Bes	NED
9	Julie Bossard, Pauline Chalaux, Pauline Coutouis	FRA
10	Anne Claire Le Berre, Alice Ponsar, Myrtille Ponge	FRA

### World Match Racing Tour (WMRT) & ISAF Match Racing World Championship

44 teams competed in the eight events of the World Match Racing Tour. Ian Williams (GBR) and Team GAC Pindar was crowned the ISAF Match Racing World Champion.

The 2012 Tour had 16 Qualifier events that provided opportunities for new, young talent to participate in Tour events. A combined total of 1.47 million dollars in prize money was distributed to the top nine points winners at

#### Match Race Rankings Sub-committee

##### Shane Borrell (NZL) - Chairman

Elizabeth Baylis (USA)  
Yana Dobzhitskaya (RUS)  
Lotte Meldgaard Pedersen (DEN)

2012 World Match Race Tour Results – Top 5			
Pos	Skipper	Team	Nation
1	Ian Williams	Team GAC Pindar	GBR
2	Bjorn Hansen	Hansen Sailing Team	SWE
3	Keith Swinton	Black Swan Racing	AUS
4	Peter Gilmour	YANMAR Racing	AUS
5	Phil Robertson	WAKA Racing Team	NZL

the end of the series.

In 2012 the Tour signed Alpari as the title sponsor.

During the 2012 Tour organizers trialled changes to the match racing rules and provided input on potential changes to Appendix C of The Racing Rules of Sailing.

### Olympic Sailing Competition

The Match Racing Committee was not involved in the presentation of Women's Match Racing in the 2012 Olympic Sailing Competition.

It was an enormously successful competition with the gold medal won by Spain in a dramatic final against Australia.

### Match Race Documentation

In consultation with the Race Officials Committee, Committee members worked on revising the ISAF Match Race Guidelines for Organizers of Grade 1 and 2 events.

The Match Racing Organization Manual, completed in 2011, was published. It provides guidance for events, new and established.

The ISAF Standard Notice of Race and Sailing Instructions for Match Racing were updated to give more information to organizers in the preparation of documents for their events.

### Match Race Rankings

The Match Race Rankings Sub-committee reviewed a significant number of match racing events in 2012. Typically these were events failing to meet the Grading Criteria due to a lack of skipper points or insufficient competitors, caused either by the non-appearance or the late withdrawal of a competitor who had previously accepted an invitation.

Some events were downgraded, having failed to meet the requirements of the Grading Criteria. Some were granted dispensation due to extenuating circumstances.

### Youth Development

In cooperation with the Development and Youth Committee, members worked on a program for the development of youth match racing worldwide.

**Henry Menin (ISV) - Chairman**  
**Lotte Meldgaard Pedersen (DEN) - Vice-Chairman**  
 Henri van der Aat (NED)  
 Miguel Allen (POR)  
 Elizabeth Baylis (USA)  
 Shane Borrell (NZL)  
 Gerard Bosse (FRA)  
 Walter Cavallucci (ITA)  
 Jane Correia (BER)  
 Yana Dobzhitskaya (RUS)  
 Leo Kuret (CRO)  
 Annie Lush (GBR)  
 Nadine Stegenwalner (GER)



# Oceanic & Offshore Committee

Promoting offshore and oceanic racing and cruising

**Sub-committees:** Empirical Handicap and Special Regulations

## ISAF Offshore Special Regulations

The Oceanic and Offshore Committee is responsible for approving changes to the ISAF Offshore Special Regulations. In 2012 work continued on submissions including issues arising from the Rambler 100 capsized in the 2011 Fastnet Race and from the WingNuts accident in the Chicago Mackinac Race.

There were 25 specific Special Regulations submissions in 2012 covering hull construction, stability, fixed equipment, portable equipment, supplies and personal equipment and all those approved will be incorporated into the 2014-2015 edition of the publication.

The ISAF Offshore Special Regulations has been translated into Chinese, demonstrating the widespread use of the publication.

## Offshore Special Regulations Structural Plan Review Scheme

ISAF is reviewing building plans for offshore safety yachts in terms of compliance with the Special Regulations.

This initiative progresses with certificates issued to 24 custom and 18 production yachts.

## ISAF Guide to Offshore Personal Safety

The ISAF Guide to Offshore Personal Safety was published in 2012. This fully illustrated book is a good guide to the ISAF Offshore Personal Survival Training course.

## Oceanic Racing

Seven Major Oceanic Event Organizers have signed the Concordat agreement with ISAF.

The ISAF Oceanic Panel met with the Event Organizers in May 2012 to discuss the oceanic racing calendar and other issues relating to oceanic racing. Participants agreed a harmonized racing program for 2012-2015 which has been endorsed by ISAF. It provides positive solutions to issues related to Class 40 races, which were

### Jacques Lehn (FRA) - Chairman

#### Hans Zuiderbaan (NED) - Vice-Chairman

Will Apold (CAN)  
Emigdio Bedia Fernández (ESP)  
Paddy Boyd (IRL)  
Adrienne Cahalan (AUS)  
Pierre Fehlmann (SUI)  
Bruno Finzi (ITA)  
Alan Green (GBR) - International Regulations representative  
Janet Grosvenor (GBR)  
Eva Holmsten (SWE)  
Stanley Honey (USA)  
Noboru Kobayashi (JPN)  
Patrick Lindqvist (FIN) - Special Regulations representative  
Ioannis Maragoudakis (GRE)  
Antony Matusch (GBR) - Sailor Classification representative  
Nils Nordenstrøm (NOR) - Empirical Handicap representative  
Maximo Rivero Kelly (ARG)  
Abraham Rosemberg (BRA)  
Wolfgang Schaefer (GER)

### Special Regulations Sub-committee

#### Patrick Lindqvist (FIN) - Chairman

#### Abraham Rosemberg (BRA) - Vice Chairman

Will Apold (CAN)  
Paddy Boyd (IRL)  
Sten Edholm (SWE) - ORC representative  
Boris Hepp (GER)  
Ken Kershaw (GBR)  
David Lyons (AUS)  
Renee Mehl (USA)  
Haluk Suntay (TUR)

discussed at length during the meetings.

Other meetings were also organized with the Multihull One Design, IMOCA and Class 40 class representatives.

The larger oceanic events such as the Volvo Ocean Race and the Vendée Globe, continue to be successful and there has been a move towards One Design boats in the MOD 70 trimarans and the Volvo 65 One Design.

## Recognized Rating Systems

Discussion continued in the process of creating a unified organization to govern yacht ratings worldwide and to evolve new rating systems that combine the benefits of IRC and ORC.

## Empirical Handicapping Systems

The exchange of information, involving many tens of thousands of boats worldwide, continues through the Empirical Handicap Sub-Committee.

### Empirical Handicap Sub-committee

#### Nils Nordenstrøm (NOR) - Chairman

Paul Ansfield (USA)  
Sebastian Edmonds (GBR)  
Xinzu Gu (CHN)  
Daniel Pillons (FRA)  
Riccardo Provini (ITA)  
Gabriel Alfredo Schroder (ARG)



# Race Officials Committee

Educating and certifying Race Officials

**Sub-committees:** International Judges, International Measurers, International Race Officers, International Umpires

## Applications and Renewals

In 2012, ROC appointed 58 new ISAF Race Officials (an increase of 30% from the previous year).

224 officials had their status renewed (representing a 10% increase). Over the previous 4 year cycle, there has been a 20% increase in ISAF race officials.

The application process for race officials was developed further in its new electronic form, with a view towards moving to online applications in the near future.

## Seminars and Clinics

During the year, 23 seminar and clinics were completed. See page 21 details.

## Q & A Panel

The ISAF Q&A Panel (overseen by the Race Officials Committee jointly with the Racing Rules Committee) now has members from 15 different countries and issued 28 Q&As over the year.

## Rule 42

The International Judges Sub-committee expanded the number of rule 42 trainers available to attend events with more regional representation.

Rule 42 Workshops were held in conjunction with events.

## Race Official Manuals

The race official manuals were updated, including revisions to the consolidated common sections.

## International Measurers Workshop

An International Measurers Workshop was held in Dun Laoghaire, Ireland in November 2012.

## National Judges Programme

ISAF has developed a national judges programme, which can be delivered to MNAs in a variety of languages. The programme allows MNAs to develop their own race official programmes based on ISAF best practice.

## National Race Official Development

ROC continued to offer travel grants to national officials who might not otherwise have the opportunity to attend the international events needed to obtain ISAF status.

## Race Officials Uniforms

The race officials clothing project continued in partnership with Atlantis Weathergear.

### Charley Cook (USA) - Chairman

Josje Hofland-Dominicus (NED) - Vice-Chairman  
Patrick Bergmans (BEL)  
Bernard Bonneau (FRA) - Racing Rules representative  
Sally Burnett (GBR) - International Judges representative  
Dimitris Dimou (GRE) - International Measurers representative  
Ronnie McCracken - (HKG)  
Jan Stage (DEN) - International Umpires representative  
Ross Wilson (AUS) - Race Management representative  
John Parrish (NZL) - *ex officio* (non voting)

## Race Officials Sub-committees

### International Judges

#### Sally Burnett (GBR) - Chairman

#### Jack Lloyd (NZL) - Vice-Chair

Riccardo Antoni (ITA)  
Lynn Beal (CAN)  
William Bell (AUS)

Bernard Bonneau (FRA)  
Helson Horn Ilha (BRA)  
Krystyna Lastowska (POL)  
Pilsung Lee (KOR)  
Ronald McCracken (HKG)

Piero Occhetto (ITA)  
Lars Erik Nyqvist (FIN)  
Andres Perez Alvarez (ESP)  
Rut Subniran (THA)  
Stephen Wrigley (USA)

### International Umpires

#### Jan Stage (DEN) - Chairman

#### Flavio Naveira (ARG) - Vice-Chair

Miguel Allen (ESP)

Neven Baran (CRO)  
Shane Borrell (NZL)  
Bruce Hebbert (GBR)  
Ricardo Lobato (BRA)

Marianne Middelthon (NOR)  
Alfredo Ricci (ITA)  
Peter Shrubbs (BER)  
Maria Torrijo Moll (ESP)

### International Measurers

#### Dimitris Dimou (GRE) - Chairman

#### Antonio Cardona Espin (ESP) - Vice-Chair

Hyo-Kyung Jang (KOR)

Barry Johnson (AUS)  
Nicola Sironi (ITA)  
David Sprague (CAN)  
Haluk Suntay (TUR)

### Race Management

#### Ross Wilson (AUS) - Chairman

#### Tomasz Chamera (POL) - Vice-Chair

Ilker Bayindir (TUR)  
Ion Echave (ESP)  
Christophe Gaumont (FRA)

Rafael González (ESP)  
Hans Peter Hylander (SWE)  
Helmut Jakobowitz (AUT)  
Thomas Jorgensen (DEN)  
Ricardo Navarro (BRA)  
Athanasios Papanтониου (GRE)

John Parrish (NZL)  
Qu Chun (CHN)  
Eckart Reinke (GER)  
Nino Shmueli (ISR)  
Adrian Stoggall (GBR)  
Robin Wallace (USA)





# Race Officials Committee

*Educating and certifying Race Officials*

Status of Race Officials Certifications after the 2012 ISAF Annual Conference					
	Renewals Due	Re-Applications Made	Renewals Approved	1st Appointments	Total Officials
<b>Judges</b>	131	113	109	12	<b>381</b>
<b>Measurers</b>	31	31	25	19	<b>113</b>
<b>Race Officers</b>	46	42	40	14	<b>219</b>
<b>Umpires</b>	28	23	23	4	<b>112</b>
<b>Total</b>	<b>234</b>	<b>209</b>	<b>197</b>	<b>49</b>	<b>825</b>

## Seminars and Clinics held in 2012

### International Judges Seminars

Essen, Germany

Wakayama, Japan

### International Judges Clinic

(NJP) Korea

### Race Management Seminars

The Hague, Netherlands

Limassol, Cyprus

### Race Management Clinics

Korea Naval Academy, Korea

Rio de Janeiro, Brazil

Asakusa, Japan

Trincomalee, Sri Lanka

Lima, Peru

Togliatti, Russia

### International Measurers Seminar

Kiel, Germany

Palma, Spain

### International Measurement Clinic

Neusiedl, Austria

Rochester, USA

Hayama, Japan

Kua Langkawi, Malaysia

### International Umpires Seminar

Parnu, Estonia

### International Umpires Clinic

Parnu, Estonia

### Team Racing Clinic

Galway, Ireland

Larchmont, USA

### Match Racing Clinic

Kellett Island, Hong Kong

Namhae-gun, Korea



# Regional Games Committee

*Encouraging and promoting sailing at Regional Games*

During an Olympic year there are traditionally very few Regional Games.

In 2012 there were four that included sailing: the Asian Sailing Championships, the Asian Beach Games, the Atlantic Games and the Bolivarian Beach Games.

Technical Delegates were appointed to the 2013 South American Games, the 2013 South East Asian Games, the 2013 Asian Sailing Championships, the 2014 Asian Games and the 2015 Pan American Games.

Sailing at Regional Games is growing, particularly through the inclusion of the sport at more games.

The recent creation of a number of "beach games", which started with the Asian Beach Games has spread to other continents and they include sailing.

Sailing is also included on the programme of several games which, strictly speaking, are not "regional" but rather "multi-sport". Examples of these are the Military Games, the Universiade, the Atlantic Games and in the future, the Commonwealth Games.

The Youth Olympic Games has encouraged the creation

of regional youth games and these include sailing and aspire to be qualifiers for the Youth Olympics.

The Committee continues to work to find a resolution to disputes which can arise over the appointment of race officials to regional games and the payment of their expenses.

### Scott Perry (URU) - Chairman

### Anna Andreadis (GRE) - Vice-Chairman

Alain Alcindor (SEY)

Rashid Majed Al-Sulati (QAT)

Tatjana Antončič (SLO)

William Bell (AUS)

David Covo (CAN)

Agnieszka Gruszka (POL)

Birgir Hilmarsson (ISL)

Rich Jeffries (USA)

Robert M'Crystal (RSA)

Jang-Yeon Moon (KOR)

Esperanza Perez Crespo (ESP)

Mark Pryke (AUS)

Malav Shroff (IND)

Dorith Stierler (ISR)

Changcheng Zhou (CHN)



# Racing Rules Committee

*Formulating and publishing The Racing Rules of Sailing*

The Racing Rules of Sailing is a vital and dynamic part of the sport. Dealing with a diverse range of needs from introductory rules for those entering our sport to rules for radio controlled yachts and super yachts. The rules must accommodate the interests of the Club sailor to the Olympic Games and the America's Cup and reflect both traditions of the sports but also be ready to accept changes.

## The Racing Rules of Sailing 2013-2016

The Racing Rules of Sailing (RRS) 2013-2016 was published in September 2012.

The publication of this book is the culmination of four years' work by the Racing Rules Working Party. The book was distributed to MNAs in June and published in print and online in September 2012.

A Study Version is available online that explains the changes to the RRS and the submissions that led to those changes in order to improve understanding of the reasons for the changes.

The ISAF Secretariat developed an iOS application to enable convenient and inexpensive access to the RRS.

## New Appendix SY Super Yacht Racing Rules

Council approved a new Appendix SY Super Yacht Racing Rules which has been developed and tested over the last four years which provides for Racing Rules with certain changes, primarily for safety, for the Super Yachts.

Appendix SY was published on the ISAF website.

## Approval for Changes to RRS

A number of applications pursuant to RRS 86.2 and ISAF Regulation 31.1.3 for approval of changes to the RRS for particular events were received and processed.

This also includes a World Match Racing Tour Rules package that has been updated based on experience in the first five events and that will be very useful for considering future changes to the Rules for match racing.

A number of updates were approved in respect of the America's Cup Edition of The Racing Rules of Sailing. These rules are particular to this Special Event however there are useful changes which are being closely monitored that may be implemented into the standard Racing Rules for Sailing in due course.

## Umpired Fleet Racing Addendum Q

The working party continued its work on updating Addendum Q based on policy changes and developments in format.

An updated version was used successfully at the London 2012 Olympic Sailing Competition in the Medal Races and includes supporting papers for sailors and officials to assist them in understanding the document.

Addendum Q is specifically aimed at the Olympic classes

but is now commonly being used for on the water judging of fleet racing.

## Match Racing and Team Racing Rules

The Call Book for Match Racing was re-structured to make it more user friendly and in a structure similar to the Call Book for Team Racing and updated to incorporate changes to the RRS 2013-2016 edition.

The Call Book for Team Racing was revised to incorporate changes in to the RRS 2013-2016 edition.

## Question and Answer (Q&A) Panel

In association with the Race Officials Committee the Panel considered 28 Q&A's during 2012. Legitimate questions of interpretation arising out of Events and Jury hearings are welcomed.

The Q&As published on the ISAF website are also circulated to ISAF Race Officials.

## Documentation

As required by the Regulations, the Racing Rules Committee approved the Sailing Instructions for the 2012 Olympic Sailing Competition.

One of the major steps forward for this Olympics was the preparation of high quality documentation for the event with significant emphasis on standardization of terminology throughout the various documents.

## Working Parties

Members of the Racing Rules Committee have been involved in many working groups including Windsurfing and Kitesurfing, Advertising Code and Section C of RRS as well as providing advice to other Committees as required.

### David Tillett (AUS) - Chairman

### Bernard Bonneau (FRA) - Vice-Chairman

Bjørn Anker-Møller (DEN)  
Jim Capron (USA)  
John Doerr (GBR)  
Kamen Fillyov (BUL)  
Ulrich Finckh (GER)  
Carlos Gastelu (ARG)  
Luciano Giacomi (ITA)  
Richard Hatch (CAN)  
Nelson Horn Ilha (BRA)  
Oleg Ilyin (RUS)  
Jack Lloyd (NZL)  
Marianne Middelthon (NOR)  
Bill O'Hara (IRL)  
Dick Rose (USA)  
Bo Samuelsson (SWE)  
Ana Sanchez del Campo Ferrer (ESP)  
Katsumi Shibanuma (JPN)  
Leo Pieter Stoel (NED)  
Richard Thompson (GBR)  
Zofia Truchanowicz (POL)  
John Parrish (NZL) - Race Officials representative (non-voting)



## Windsurfing & Kiteboarding Committee

*Representing all issues affecting windsurfing and kiteboarding*

### **Kiteboarding Equipment and Format Trials**

Committee members were involved in the organization of the Kiteboarding evaluation trials held in Santander in March 2012 with a report submitted to Council at the Mid-Year Meeting.

### **The Racing Rules of Sailing 2013-2016**

Appendix B - Windsurfing Competition Rules was updated to conform to The Racing Rules of Sailing 2013-2016 and was published in September 2012.

Appendix F - Kiteboarding Racing Rules was completed and published in The Racing Rules of Sailing 2013-2016.

Recommendations were made for minor modifications to Addendum Q and the Race Management Policies to reflect the competition format in kiteboarding.

### **Equipment**

ISAF manages the registration of Course Boards and Funboards through the Secretariat with 78 new models registered in 2012.

Kiteboarding equipment has become very similar throughout the different brands. A new registration system has been introduced with a yearly deadline as evolution is only taking place in details.

#### **Kamen Fillyov (BUL) - Chairman**

#### **Alessandra Sensini (ITA) - Vice-Chairman**

Ilker Bayindir (TUR)  
Marc Cardon (FRA)  
Cowen Chiu (HKG)  
Bruno De Wannemaeker (BEL)  
Michael Dempsey (GBR)  
Armando Goulartt (POR)  
Krystian Hlavaty (POL)  
Rich Jeffries (USA)  
Sarah Kenny (AUS)  
Amelie Lux (GER)  
Maria Munoz Miranda (ESP)  
Jin Woo Park (KOR)  
Andrus Poksi (EST)  
Dusan Vanicky (SVK)  
Ceri Williams (GBR) - ISAF Classes representative  
Xinpei Yao (CHN)



# 2012 ISAF Approved World Champions

Class	World Champion	Nation
2.4 Metre Open	Peter Andersson	SWE
2.4 Metre Disabled	Damien Seguin	FRA
5.5 Metre	<i>Artemis XIV</i> - Kristian Nergaard, Johan Barne & Trond Solli-Sather	NOR
8 Metre	<i>Lafayette</i> - Murdoch Mckillop	GBR
29er	Carlos Robles & Florian Trittel	ESP
49er	Nathan Outteridge & Iain Jensen	AUS
420 Open	Alexandros Kavvas & Georgios Kavvas	GRE
420 Ladies	Rachel Lee & Cecilia Low	SIN
470 Men	Mathew Belcher & Malcolm Page	AUS
470 Women	Hannah Mills & Saskia Clark	GBR
470 Junior Open	Simon Sivitz & Jas Farneti	ITA
470 Junior Women	Afrodite Kyranakou & Jeske Kisters	NED
60ft Monohull	François Gabart	FRA
505	Jan Saugmann & Martin Gorge	DEN/GER
A-Catamaran	Mischa Heemskerk	NED
Access 2.3 (single-person)	Angus Macgregor	AUS
Access 303 (2 person)	Patricia Ennis & Michael Leydon	AUS
Access Liberty Open	Greg Hyde	AUS
Cadet	Danyil Martynov & Pavlo Merezhko	UKR
Class 40	<i>Tales</i> - Gonzalo Botin	ESP
Contender	Antonio Lambertini	ITA
Dart 18	Tom Phipps & Nicola Boniface	GBR
Etchells	Tom King, Ivan Wheen, Owen McMahon & David Edwards	AUS
Europe Men	Gerard Marin	ESP
Europe Women	Anna Livbjerg	DEN
Farr 30	<i>Groovederci</i> - Dennen Demourkas, Daniel Jones, Darren Jones, Dana Riley, Andrew Hudson, Kate Mackay & Phillip Wehrem	USA
Farr 40	<i>Flash Gordon 6</i> - Helmut Jahn, Norman Berge, Matthew Cassidy, Michael Evans, David Gerber, Evan Jahn, William Hardesty III, James Reynolds & Scott Murin	USA
Finn Open Masters	Michael Maier	CZE
Finn	Ben Ainslie	GBR
Finn Junior	Martin Robitaille	CAN
Flying Dutchman	Szabolcs Majthenyi & András Domokos	HUN
Fireball	Tom Gillard & Sam Brearey	GBR
Formula Experience	Nicolas Schreier Loret De Mola	PER
Formula Windsurfing - Men	Ross Williams	GBR
Formula Windsurfing - Women	Agnieska Pietrasik	POL
Formula Windsurfing - Youth	Mateus Issac	BRA
Formula Windsurfing - Masters	Janis Preiss	LAT
Formula 18	Olivier Backes & Matthieu Vandame	FRA
Funboard Slalom - Men	Gonzalo Costa Hoevel	ARG
Funboard Slalom - Women	Karin Jaggi	SUI
Funboard Slalom - Youth	Benoit Jacquier	FRA
Funboard Freestyle - Junior	Steven Max	ARU
Funboard Freestyle - Youth	Nick van Ingen	NED
GP14	Ian Dobson & Andy Tunnicliffe	GBR
H-Boat	Morten Nielsen, Niels Henrik Borch & Per Kloster Hansen	DEN
International One Design	Eugene Simmons	BER
J/22	Jean Queveau, Pierre Laouenan, Damien Iehl, Pierre Le Clainche	FRA
J/24	<i>Bruschetta</i> - Mauricio Santa Cruz, Daniel Santiago, Alexandre Saldanha, Sergio Bittencourt & Alfredo Rovere	BRA/ARG
J/80	<i>Great Sailing</i> - Jose Maria Van Der Ploeg, Jose Maria van der Ploeg Feriche, Luis Mas, Juan Ignacio Merayo & Hugo Ramon	ESP
Kiteboard Slalom Men	Julien Kerneur	FRA
Kiteboard Slalom Women	Katja Roose	NED
Kiteboard Course Racing Men	John Heineken	USA
Kiteboard Course Racing Women	Erika Heineken	USA
Kona One Design	Adam Holm	SWE
Laser	Tom Slingsby	AUS
Laser 4.7 Boys	Benjamin Vadnai	HUN
Laser 4.7 Girls	Celine Therese Herud	NOR
Laser Radial Men	Tristan Brown	AUS
Laser Radial Women	Gintare Scheidt	LTU



## 2012 ISAF Approved World Champions

Class	World Champion	Nation
Laser Radial Youth Boys	Hermann Tomasgaard	NOR
Laser Radial Youth Girls	Maxime Jonker	NED
Laser Standard Junior	Giovanni Coccoluto	ITA
Laser Masters	Brett Beyer	AUS
Lightning Youth	Adam MacDonald, Abby Bennett & Sam Jones	CAN
Match Racing Open	<i>Team GAC Pindar</i> - Ian Williams	GBR
Match Racing Women	Silja Lehtinen, Silja Kanerva & Mikaela Wulff	FIN
Melges 24	<i>Gullisara</i> - Carlo Fracassoli, Andrea Felci, Carlo Zermini, Enrico Fonda & Giovanni Ferrari	ITA
Melges 32	<i>Samba Pa Ti</i> - John B Kilroy, Paul Goodison, Harry Melges III, Federico Michetti, Justin Smart, Marco Carpinello, Luca Faravelli & Martino Tortarolo	USA
Micro	Piotr Ogrodnik, Grzegorz Banaszczyk & Pawel Choroba	POL
Mini Maxi	Bella Mente	USA
Moth	Joshua Mcknight	AUS
Musto Performance Skiff	Bruce Keen	GBR
Nacra Infusion	Gunnar Larsen & Sam Frank	NED
RS:One Men	Geylord Coveta	PHI
RS:One Women	Marina Alabau	ESP
RS:One U22 Men	Chun Ting Lee	HKG
OK Dinghy	Andre Budzien	GER
Optimist	Elisa Yukie Yokoyama	SIN
ORCi	<i>Enfant Terrible</i> - Alberto Rossi	ITA
Platu 25	<i>EUZ II Monella Vagabonda</i> - Sandro Montefusco, Simone Ferrarese, Corrado Capece Minutolo, Francesco Lanera & Andrea Quartulli	ITA
Raceboard Men	Maksymilian Wojcik	POL
Raceboard Youth	Andrey Murashev	RUS
Raceboard Masters	Alex Buchau	ESP
RC44	<i>Peninsula Petroleum</i> - John Bassadone	GBR
RS500 Open	Tim Wilkins & Heather Martin	GBR
RS Feva	Leonardo Stocchero & Gianluca Virgenti	ITA
RS Tera Pro	Greg Kelly	GBR
RS Tera Sport	Billy Vennis-Ozanne	GBR
RS:X Men	Julien Bontemps	FRA
RS:X Women	Lee-el Korzits	ISR
RS:X Youth Boys	Pawel Tarnowski	POL
RS:X Youth Girls	Naomi Cohen	ISR
SB20	Geoff Garveth, Roger Hudson, Lesley Dhonau & Jim Asenathi	GBR/RSA
Shark	Robert Davis, Paul Davis & Brandon Tatersall	CAN
SL16	Rupert White & Tom Britz	GBR
Snipe Women	Marta Hernandez & Angela Hernandez	ESP
Snipe Master	Augie Diaz & Justine O'Connor	USA
Soling	Peter Hall, Paul Davis and William Hall	CAN
Soling Masters	Gyorgy Wossala, Peter Németh & Karoly Vezzer	HUN
Sonar Disabled	Aleksander Wan-Hansen, Per Eugen Kristiansen, Marie Solberg	NOR
Splash Youth	Jelmer Zitteema	NED
Star	Robert Scheidt & Bruno Prada	BRA
Sunfish	Alexander Zimmerman	PER
Sunfish Youth	Addison Hackstaff	USA
Swan 45	<i>Earlybird</i> - Christian Nagel	GER
Techno293 U17 Boy	Antonio Bonet	ESP
Techno293 U17 Girl	Marta Maggetti	ITA
Techno293 U15 Boy	Tom Monnet	FRA
Techno293 U15 Girl	Lucine Bossard	ITA
Tempest	Christian Schaefer & Christian Rusitschka	GER
Topper	Giles Kuzyk	GBR
Tornado	Paschalidis Iordanis & Kostas Trigonis	GRE
Vaurien	Jaime Leirós & Alfonso Leirós	ESP
X-35	<i>Karma</i> - Vladimiro Pegoraro	ITA
X-41	<i>Normet</i> - Aaro Cantell	FIN
Yngling	Maarten Jamin, Jaap Smolders & Menno Berens	NED
Zoom 8 Boys	Simon Weideskog	SWE

Note: This list only includes 2012 World Championship title holders.

Those classes not listed either did not hold a World Championship in 2012 or have not notified ISAF of the results.



# **Part III Accounts**

**International Sailing Federation Limited**

**(Incorporated as a company limited by guarantee  
and not having a share capital)**

**Report and Financial Statements**

**Year Ended 31 December 2012**

**Company Number (IOM): 79772C**



# Directors' Report

The directors present their annual report and audited financial statements for the year ended 31 December 2012.

## Review of the Business

The company is the controlling authority of the sport of sailing in all its forms throughout the world. It is also involved in protecting and promoting the use of International Sailing Classes.

## Results for the Year

The results for the year are set out on page 30.

## Directors

The current directors of the company who also served during the year are shown below

Nazli Imre	
Carlo Emilio Croce	(appointed 10 November 2012)
Winthrop Scott Perry	(appointed 10 November 2012)
George Andreadis	(appointed 10 November 2012)
Chris Atkins	(appointed 10 November 2012)
Adrienne Greenwood	(appointed 10 November 2012)
Gary Jobson	(appointed 10 November 2012)
Quanhai Li	(appointed 10 November 2012)
Göran Petersson	(resigned 10 November 2012)
Tomasz Holc	(resigned 10 November 2012)
Teo-Ping Low	(resigned 10 November 2012)
Eric Tulla	(resigned 10 November 2012)
David Irish	(resigned 10 November 2012)
Luisa Teresa Lara Anzola	(resigned 10 November 2012)
Alberto Predieri	(resigned 10 November 2012)

The company held third party indemnity insurance for the directors during the year.

## Directors' Responsibility Statement

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing

these financial statements, the directors are required to;

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Acts 1931-2004. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each of the directors is aware at the time the report is approved:

- there is no relevant audit information of which the company's auditors are unaware; and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

## Auditors

A resolution re-appointing haysmacintyre will be proposed at the AGM.

## By Order of the Board

J. Pels  
Secretary

12 May 2013

Registered Office:

69 Athol Street  
Douglas  
Isle of Man  
IM1 1JE





# Independent Auditors' Report to the Members of the International Sailing Federation Limited

We have audited the financial statements of International Sailing Federation Limited for the year ended 31st December 2012 which comprise the Consolidated Income and Expenditure Account, the Consolidated and Parent Balance Sheet, the Cash Flow Statement and the related notes. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Act 1931-2004. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

## Respective responsibilities of directors and auditors

As described in the Statement of Directors' Responsibilities the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Act 1931-2004 and whether the information given in the Directors' Report is consistent with the financial statements. We also report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

## Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## Opinion

In our opinion:

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 December 2012 and of its surplus for the year then ended;
- the financial statements have been properly prepared in accordance with the Act 1931-2004; and
- the information given in the Directors' Report is consistent with the financial statements.

haysmacintyre  
Chartered Accountants  
Registered Auditors

Fairfax House  
15 Fulwood Place  
London  
WC1V 6AY



# Consolidated Income and Expenditure Account

	Note	2012 £	2011 £
<b>OPERATING INCOME</b>			
Subscriptions		241,716	228,917
Olympic receipts		8,807,438	-
Income from special events		584,905	660,254
Investment income		116,318	175,026
Other income		880,272	805,844
		<u>10,630,649</u>	<u>1,870,041</u>
<b>DIRECT COSTS</b>			
Governance		316,378	315,927
Olympic costs		465,575	181,607
Special events		363,345	290,393
Other direct costs		672,967	848,549
		<u>1,818,265</u>	<u>1,636,476</u>
<b>ADMINISTRATIVE COSTS</b>			
Employment costs		876,052	801,809
Other administrative costs		648,079	480,299
		<u>1,524,131</u>	<u>1,282,108</u>
<b>SURPLUS/(DEFICIT) FOR THE YEAR BEFORE TAXATION</b>	2	7,288,253	(1,048,543)
<b>TAXATION CHARGE</b>	3	(8,837)	(13,853)
<b>SURPLUS/(DEFICIT) FOR THE YEAR</b>		<u>7,279,416</u>	<u>(1,062,396)</u>
Reserves brought forward		4,158,321	5,220,717
<b>RESERVES CARRIED FORWARD</b>		<u>£11,437,737</u>	<u>£4,158,321</u>
Surplus/(deficit) for the year dealt with in the financial statements of :			
Parent company		7,133,183	(1,333,019)
Subsidiary company		(38,007)	186,684
Quasi-subsidiary		184,240	83,939
		<u>£7,279,416</u>	<u>£(1,062,396)</u>

Turnover and operating deficit are derived solely from continuing activities.

All recognised gains and losses are included in the income and expenditure account.

A separate movement of shareholders' funds statement has not been provided since there are no movements other than the retained deficit for the current period.



# Consolidated Balance Sheet

	Note	2012		2011	
		£	£	£	£
<b>FIXED ASSETS</b>					
Tangible assets	5		27,039		25,469
Investments	6		1,856,879		3,220,847
<b>CURRENT ASSETS</b>					
Debtors	7	215,889		330,343	
Cash on deposit	8a	7,245,359		586,314	
Cash at bank and in hand	8b	2,885,022		1,192,421	
		10,346,270		2,109,078	
<b>CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR</b>					
	9	(712,237)		(1,197,073)	
<b>NET CURRENT ASSETS</b>					
			9,634,033		912,005
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>					
			11,517,951		4,158,321
<b>CREDITORS: AMOUNTS FALLING DUE AFTER ONE YEAR</b>					
	10		(80,214)		-
<b>NET ASSETS</b>					
			<u>£11,437,737</u>		<u>£4,158,321</u>
<b>MEMBERS' FUNDS</b>					
Accumulated fund	16		<u>£11,437,737</u>		<u>£4,158,321</u>

The financial statements were approved and authorised for issue by the Board of Directors on 12 May 2013 and were signed below on its behalf by:

Carlo Emilio Croce  
President



# Parent Balance Sheet

	Note	2012		2011	
		£	£	£	£
<b>FIXED ASSETS</b>					
Investments	6		-		1,515,658
<b>CURRENT ASSETS</b>					
Debtors	7	144,388		216,117	
Cash on deposit	8a	7,000,000		-	
Cash at bank and in hand	8b	2,186,548		564,929	
		<u>9,330,936</u>		<u>781,046</u>	
<b>CREDITORS : Amounts falling due within one year</b>	9	<u>(192,447)</u>		<u>(291,398)</u>	
<b>NET CURRENT ASSETS</b>			9,138,489		489,648
<b>CREDITORS : Amount falling due after one year</b>	10		-		-
<b>NET ASSETS</b>			<u>£9,138,489</u>		<u>£2,005,306</u>
<b>MEMBERS' FUNDS</b>					
Accumulated fund			<u>£9,138,489</u>		<u>£2,005,306</u>

The financial statements were approved and authorised for issue by the Board of Directors on 12 May 2013 and were signed below on its behalf by:

Carlo Emilio Croce  
President



# Consolidated Cash Flow Statement

	Note	2012		2011	
		£	£	£	£
<b>Net cash inflow/(outflow) from operating activities</b>	14		6,919,049		(660,783)
<b>Returns on investments and servicing of finance</b>					
Interest received		7,591		4,588	
Dividends received		108,727		170,438	
		<hr/>		<hr/>	
<b>Net cash inflow from returns on investments and servicing of finance</b>			116,318		175,026
<b>Taxation</b>					
UK corporation tax paid			(13,853)		(11,861)
<b>Capital expenditure and financial investment</b>					
Payments to acquire investments		(436,859)		(646,388)	
Payments to acquire fixed assets		(18,248)		(12,680)	
Proceeds from disposal of investments		1,785,239		999,958	
		<hr/>		<hr/>	
<b>Net cash inflow from capital expenditure and financial investment</b>			1,330,132		340,890
<b>INCREASE/(DECREASE) IN CASH</b>			<hr/> <hr/>		<hr/> <hr/>
			£8,351,646		£(156,728)
<b>RECONCILIATION OF NET CASH INFLOW TO MOVEMENT IN NET FUNDS</b>					
					£
Increase in cash for year					8,351,646
					<hr/>
Movement for the year					8,351,646
Net funds as at 1 January 2012					1,778,735
					<hr/>
<b>Net funds at 31 December 2012</b>					<hr/> <hr/>
					£10,130,381



# Notes to the Financial Statements

## 1 ACCOUNTING POLICIES

### ACCOUNTING BASIS

The financial statements are prepared on the historical cost basis and in accordance with applicable accounting standards.

### FOREIGN EXCHANGE

Assets and liabilities denominated in foreign currencies are translated at the rates ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction. Differences arising on exchange are written off to the income and expenditure account.

### DEPRECIATION

Depreciation is calculated to write down the cost of the assets over their expected useful lives at the following rates

Furniture, fixtures and equipment 20% per annum or 33 1/3% per annum on cost

### DEFERRED TAXATION

Deferred tax is provided using the full provision method. Deferred tax is recognised in respect of all timing differences which have originated but not reversed at the balance sheet date. It is the company's policy not to discount deferred tax to reflect the time value of money.

### OPERATING LEASES

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to income and expenditure account as incurred.

## 2 DEFICIT FOR THE YEAR BEFORE TAXATION

	2012	2011
	£	£
This is stated after charging/(crediting) :		
Auditors' remuneration	21,179	21,630
Depreciation	16,024	13,617
Operating lease rentals - land and buildings	83,750	83,750
- other	4,797	4,797
Realised and unrealised foreign exchange loss	108,633	35,270
	<u>          </u>	<u>          </u>



# Notes to the Financial Statements

<b>3 TAX ON PROFIT ON ORDINARY ACTIVITIES</b>	<b>2012</b>	<b>2011</b>
	<b>£</b>	<b>£</b>
<b>a) UK Corporation tax on deficit for the year</b>		
Corporation tax at 20%	8,837	13,853
	<hr/>	<hr/>
Total current tax (note 4(b))	8,837	13,853
	<hr/>	<hr/>
Deferred tax	-	-
	<hr/>	<hr/>
	<b>£8,837</b>	<b>£13,853</b>
	<hr/> <hr/>	<hr/> <hr/>
<b>b) Tax charge reconciliation</b>		
Surplus/(deficit) on ordinary activities before tax		
- Parent	7,133,183	(1,333,019)
- Subsidiary	(29,170)	200,537
- Quasi subsidiary	184,240	83,939
	<hr/>	<hr/>
	<b>£7,288,253</b>	<b>£(1,048,543)</b>
	<hr/> <hr/>	<hr/> <hr/>
Surpluses on ordinary activities multiplied by the standard UK rate of corporation tax 20% (2011: 21%) – subsidiary	9,750	15,022
Effects of:		
Depreciation in excess of capital allowances	-	-
Capital allowances in excess of depreciation	(1,055)	(668)
Expenses not deductible for tax purposes	142	15
Effects of changes in tax rates (21% to 20%)	-	(516)
	<hr/>	<hr/>
	<b>£8,837</b>	<b>£13,853</b>
	<hr/> <hr/>	<hr/> <hr/>

The parent company and the quasi subsidiary are not subject to corporation tax on profits or surpluses.

<b>4a STAFF COSTS</b>	<b>2012</b>	<b>2011</b>
	<b>£</b>	<b>£</b>
Wages and salaries	828,569	746,638
Social security costs	89,395	79,663
Pension costs	37,181	34,514
	<hr/>	<hr/>
	<b>£955,145</b>	<b>£860,815</b>
	<hr/> <hr/>	<hr/> <hr/>
	<b>No.</b>	<b>No.</b>
The average monthly number of employees during the year was	23	23
	<hr/> <hr/>	<hr/> <hr/>

## 4b DIRECTORS' EMOLUMENTS

No director received any emoluments during the year.



# Notes to the Financial Statements

<b>5 TANGIBLE ASSETS – GROUP</b>	<b>Furniture, fittings and equipment</b>		
	<b>£</b>		
At 1 January 2012	247,063		
Additions	18,248		
Disposals	(10,931)		
	<hr/>		
At 31 December 2012	254,380		
	<hr/>		
<b>DEPRECIATION</b>			
At 1 January 2012	221,594		
Charge for year	16,024		
Eliminated on disposal	(10,277)		
	<hr/>		
At 31 December 2012	227,341		
	<hr/>		
<b>NET BOOK VALUE</b>			
At 31 December 2012	£27,039		
	<hr/> <hr/>		
At 31 December 2011	£25,469		
	<hr/> <hr/>		
 <b>6 FIXED ASSET INVESTMENTS</b>	<b>Group</b>	<b>Company</b>	
	<b>£</b>	<b>£</b>	
Cost at 1 January 2012	3,220,847	1,515,658	
Additions	436,858	-	
Disposals	(1,800,826)	(1,515,658)	
	<hr/>	<hr/>	
Cost at 31 December 2012	£1,856,879	-	
	<hr/> <hr/>	<hr/> <hr/>	
Market value at 31 December 2012	£1,933,621	-	
	<hr/> <hr/>	<hr/> <hr/>	
 <b>7 DEBTORS</b>	<b>Group</b>	<b>Company</b>	
	<b>2012</b>	<b>2011</b>	<b>2012</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Subscriptions and international class fees receivable	16,817	26,686	16,368
Other debtors	41,359	95,195	18,639
Prepayments and accrued income	157,713	208,462	59,849
Amounts due from subsidiary undertaking	-	-	49,532
	<hr/>	<hr/>	<hr/>
	£215,889	£330,343	£144,388
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
			£216,117
			<hr/> <hr/>





# Notes to the Financial Statements

## 8a CASH ON DEPOSIT

	Group		Company	
	2012	2011	2012	2011
	£	£	£	£
Sterling balances	7,000,000	-	7,000,000	-
Euro balances	245,359	586,314	-	-
	<u>£7,245,359</u>	<u>£586,314</u>	<u>£7,000,000</u>	<u>£-</u>

The exchange rate used at 31 December 2012 was €1.223: £1.

## 8b CASH IN HAND AND AT BANK

Sterling balances	1,475,492	432,350	1,331,055	264,191
Euros balances	924,757	627,077	436,231	167,744
US Dollar balances	419,670	132,994	419,262	132,994
Australian Dollar balances	65,103	-	-	-
	<u>£2,885,022</u>	<u>£1,192,421</u>	<u>£2,186,548</u>	<u>£564,929</u>

The exchange rates used at 31 December 2012 were €1.223: £1 and US \$1.616 : £1 and Aus \$1.559 : £1.

## 9 CREDITORS: amounts falling due within one year

	Group		Company	
	2012	2011	2012	2011
	£	£	£	£
Trade creditors	31,788	27,697	10,151	8,267
Other creditors	22,165	36,143	22,085	29,658
Other taxes and social security	21,875	21,147	-	-
UK Corporation tax	8,837	13,853	-	-
Accruals and deferred income	627,572	1,098,233	133,539	101,927
Amounts due to subsidiary undertaking	-	-	26,672	151,546
	<u>£712,237</u>	<u>£1,197,073</u>	<u>£192,447</u>	<u>£291,398</u>

## 10 CREDITORS: amount falling due after one year

Accruals and deferred income	<u>£80,214</u>	<u>£-</u>	<u>£-</u>	<u>£-</u>
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## 11 LIABILITY OF MEMBERS

Every full member of the Federation undertakes to contribute such amount as may be required not exceeding £1 to the assets of the Federation if it should be wound up while they are a Full Member or within one year after they cease to be a Full Member, for payment of the Federation's debts and liabilities contracted before they cease to be a Full Member, and of the costs, charges and expenses of winding up, and for the adjustment of the rights of the contributors among themselves.

The number of full members on 31 December 2012 was 138 (2011: 137).

## 12 OPERATING LEASES – GROUP

	Land and buildings		Other	
	2012	2011	2012	2011
	£	£	£	£
Annual commitment under operating leases:				
Expiring within one year	-	-	-	-
Expiring after one year but within five years	-	-	-	2,316
Expiring after five years	83,750	83,750	2,481	2,481
	<u>83,750</u>	<u>83,750</u>	<u>2,481</u>	<u>2,481</u>



# Notes to the Financial Statements

## 13 SUBSIDIARY COMPANY

At 31 December 2012 the company owned the whole of the issued share capital of ISAF (UK) Limited which is incorporated in Great Britain and ISAF Event Management Limited which is incorporated in the Isle of Man

14 RECONCILIATION OF SURPLUS/(DEFICIT) FOR THE YEAR TO NET CASH (OUTFLOW) FROM OPERATING ACTIVITIES	2012 £	2011 £
Operating surplus/(deficit)	7,288,253	(1,048,543)
Depreciation	16,024	13,617
Loss on sale of investment	15,588	30,042
Impairment of investments	-	13,389
Loss/(profit) on sale of fixed assets	654	-
Decrease/(Increase) in debtors	114,454	(86,116)
Increase/(Decrease) in creditors	(399,606)	591,854
Interest received	(7,591)	(4,588)
Dividends	(108,727)	(170,438)
<b>Net cash inflow/(outflow) from operating activities</b>	<b>£6,919,049</b>	<b>£(660,783)</b>

## 15 ANALYSIS OF CHANGES IN CASH

	At 1 January 2012 £	Cashflow £	At 31 December 2012 £
Cash at bank and in hand	1,192,421	1,692,601	2,885,022
Cash on deposit	586,314	6,659,045	7,245,359
	<b>£1,778,735</b>	<b>£8,351,646</b>	<b>£10,130,381</b>

## 16 MEMBERS' FUNDS

	Fund £
At 1 January 2012	4,158,321
Surplus for the year	7,279,416
	<b>£11,437,737</b>



# Notes to the Financial Statements

## 17 QUASI SUBSIDIARY

The ISAF Trust is a quasi-subsiary of the International Sailing Federation Limited.

<b>Profit and loss for the year ending 31 December</b>	<b>2012</b>	<b>2011</b>
	<b>£</b>	<b>£</b>
<b>Income</b>		
Donation from ISF	110,000	-
Investment income	66,516	70,922
Foreign exchange gain	-	-
	<u>176,516</u>	<u>70,922</u>
<b>Expenditure</b>		
Fees	(13,446)	(13,102)
Accountancy fees	(2,400)	(1,700)
Bank charges	(101)	-
Profit on sale of investments	24,818	28,716
Foreign exchange loss	(1,147)	(897)
	<u>£184,240</u>	<u>£83,939</u>
<b>Balance sheet as at 31 December</b>	<b>£</b>	<b>£</b>
Fixed asset investments – at cost	1,856,879	1,705,189
Debtors	29,483	28,307
Cash	54,045	23,981
Creditors	(8,066)	(9,376)
	<u>£1,932,341</u>	<u>£1,748,101</u>



# **Part IV 2013 Budget**

**1 January 2013 - 31 December 2013**



## 2013 Budget Summary

	£
<b>Income</b>	
Normal Income	1,281,000
<b>TOTAL Income</b>	<b>£1,281,000</b>
<b>Expenditure</b>	
Direct costs	1,262,000
Olympics	389,000
Administration	1,250,000
<b>TOTAL Expenditure</b>	<b>£2,901,000</b>
Operational Deficit	£(1,620,000)



## Income

	£
MNA and Associate Member Subscriptions	210,000
Affiliated Member Subscriptions	2,000
ICA Subscriptions	16,000
New Class Application Fees	3,000
Licensed Builder Fees	12,000
In House Certification	10,000
Fees on New Boats Built	190,000
Olympic Solidarity	5,000
Publications	4,000
Technical specifications	5,000
ISAF Merchandise	7,000
Umpire & Judges Payments	330,000
Special Events & Approval Fees	300,000
Special Events Anti Doping	50,000
Sponsorship	100,000
Copyright Fees	1,000
Advertising Income	5,000
Technical Services Income	5,000
IOC Development Programme	25,000
ISAF Recognized Training Programme	1,000
<b>TOTAL INCOME</b>	<b>£1,281,000</b>



## Expenditure

<b>Direct costs</b>	<b>£</b>
ISAF Meetings	185,000
Executive Committee Meetings	50,000
ISAF Review Board	5,000
Executive Expenses	35,000
Committees' Activities	65,000
Sailor Classification	15,000
World Cup - World Cup Marketing	85,000
Race Officials Programme	70,000
Athletes Participation Programme	17,000
Umpires/Judges Payments	330,000
ISAF Events	25,000
Special Events Anti Doping	50,000
Marketing/Media & Awards Presentations	30,000
Connect to Sailing	10,000
Website & IT Development	40,000
Insurance	50,000
Building Fees - Class & Designer Share	50,000
Plaques Purchased	6,000
Technical Specifications/In House Certification	8,000
Olympic Solidarity/ISAF Training	10,000
ISAF Goods	6,000
Race Officials Clothing	10,000
Publications	10,000
International subscription fees	5,000
Bad debts	5,000
Legal fees sport	25,000
Television Production and Distribution	30,000
ISAF Recognized Training Programme	10,000
IOC Development Programme	25,000
<b>TOTAL Direct costs</b>	<b>£1,262,000</b>
<b>Olympics</b>	
Staff Salaries	150,000
IOC Meetings	25,000
Olympic 2012	150,000
Youth Olympics 2014	4,000
Anti Doping Program	60,000
<b>TOTAL Olympics</b>	<b>£389,000</b>
<b>Administration</b>	
Salaries	745,000
Employment costs	180,000
Other staff costs	10,000
Office rent & rates	130,000
Office running costs (inc. heat, light & power)	30,000
Equipment rental & renewals	25,000
Travelling	5,000
Telecommunications	12,000
Printing & stationery	10,000
Postage	20,000
Legal & professional fees	20,000
Audit & accountancy fees	28,000
Bank charges, interest & currency fluctuations	20,000
Depreciation	15,000
<b>TOTAL Administration</b>	<b>£1,250,000</b>
<b>TOTAL EXPENDITURE</b>	<b>£2,901,000</b>